

# Annual General Meeting

6 September 2017



# AGM statement



#### **Alan Dunsmore** Acting Chief Executive Officer



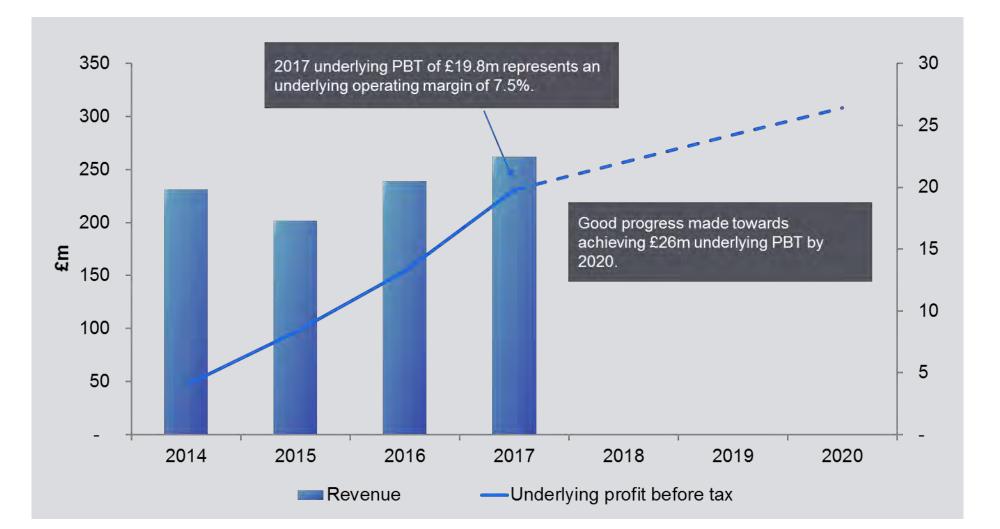
## Highlights



- Underlying profit before tax up 50% at £19.8m
- Revenue up 10% at £262.2m
- Continued strong cash generation with net funds of £32.6m
- UK order book at £221m
- First profit from Indian business Group share £0.2m
- India order book at £64m
- Underlying basic EPS up 51% at 5.53p
- Final dividend of 1.6p per share
- Good progress made towards 2020 profit target of £26m

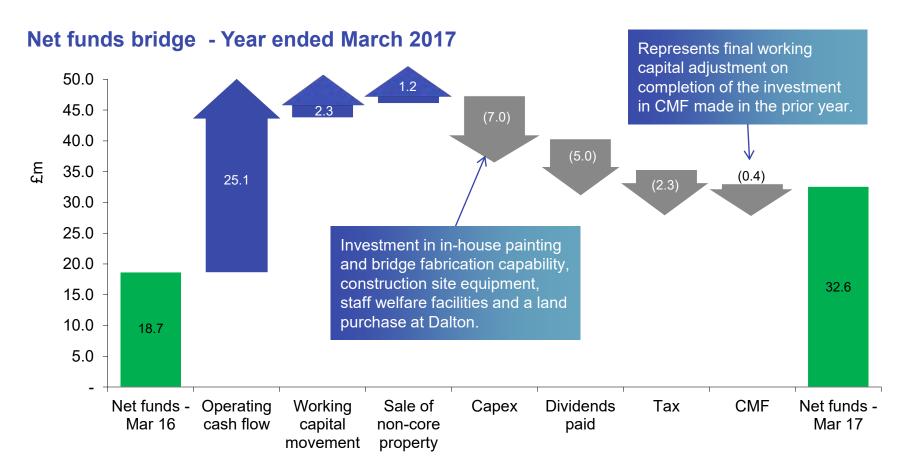
## Revenue and profit





### Cash flow





- Operating cash conversion of 112% (2016: 150%)
- RCF facility of £25m with HSBC and Yorkshire Bank (accordion facility of £20m available at Group's request matures in July 2019)

## Market sectors













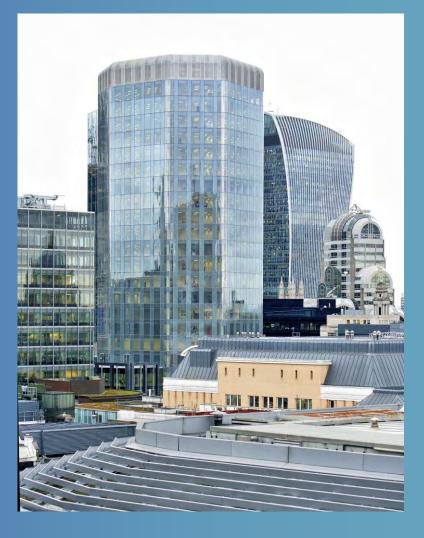






## Market conditions - UK

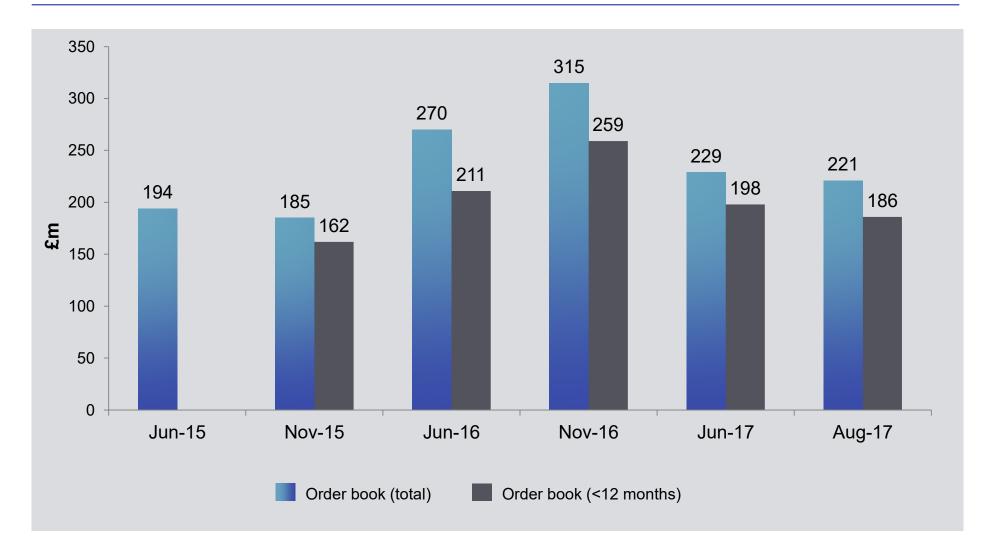
- Modest economic growth expected to be reflected in construction markets
- Past 12 months have seen an unusual flow of four major projects at the same time. This is now normalising
- Pipeline remains steady
- Steel supply situation has become more stable in the past year





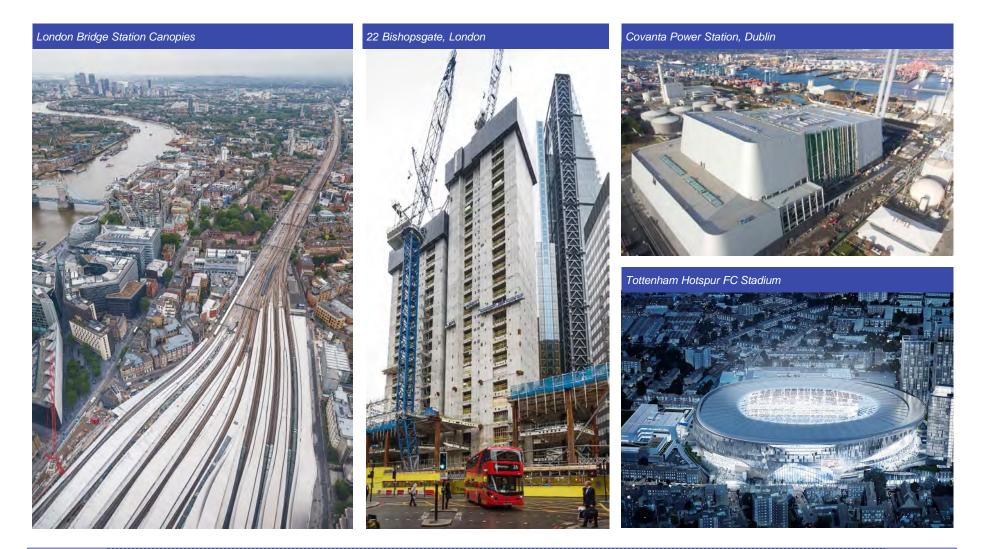
## High quality order book





## Current major projects





## Current major projects





## India - overview

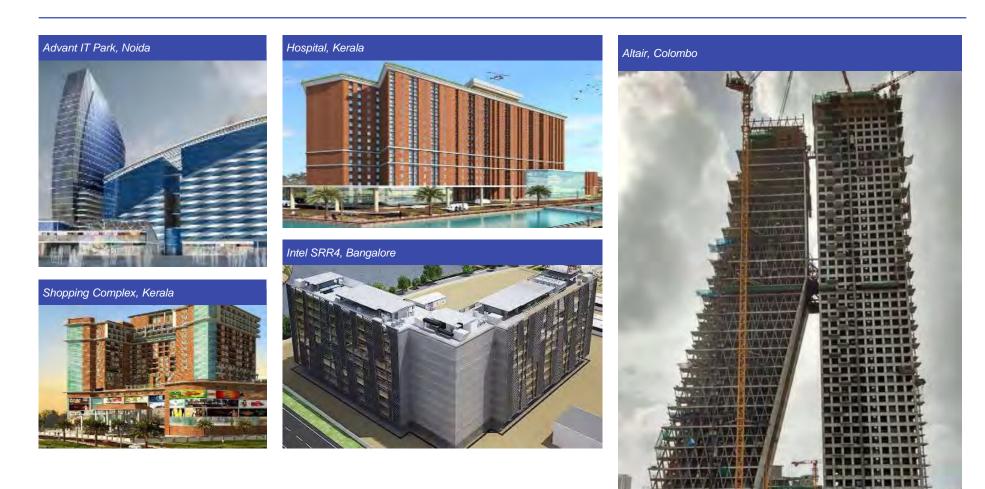


### GDP growth remains strong

- Government continuing to reshape economy to stimulate investment
- Market conversion activity continues
  - along with focus on appropriate T&Cs
- Business learning to manage higher level of contract timing movements
- Agreement with joint venture partner to invest additional equity to repay term loan

## Current projects - India





## Group strategic priorities



#### Our vision To be recognised as world-class leaders in structural steel, known for our ability to deliver any project, to the highest possible standards

## Smarter, safer, more sustainable

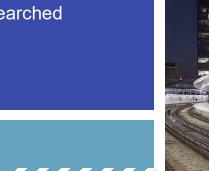
- Innovation
- Systems
- People
- Productivity
- Risk management, control and safety

#### **New business**

- New products
  - Cold formed products; purlins, more to follow
- New geographical markets
  - European Business Development Director recruited
- New sectors
  - Continue to be researched

Strategic target

Profit before tax of **£26m** by 2020

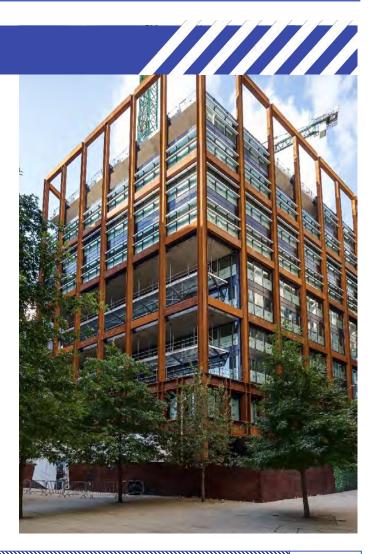


## Summary and outlook



#### Another year of strong results

- Continuing stability of market
- Strategy implementation delivering clear benefits
- Further investment in India with increased share of profits
- On track to double profit before tax by 2020





## Thank you.

#### For more information:

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## Q&A

