

Annual General Meeting

4 September 2018



AGM statement



Alan Dunsmore Chief Executive Officer



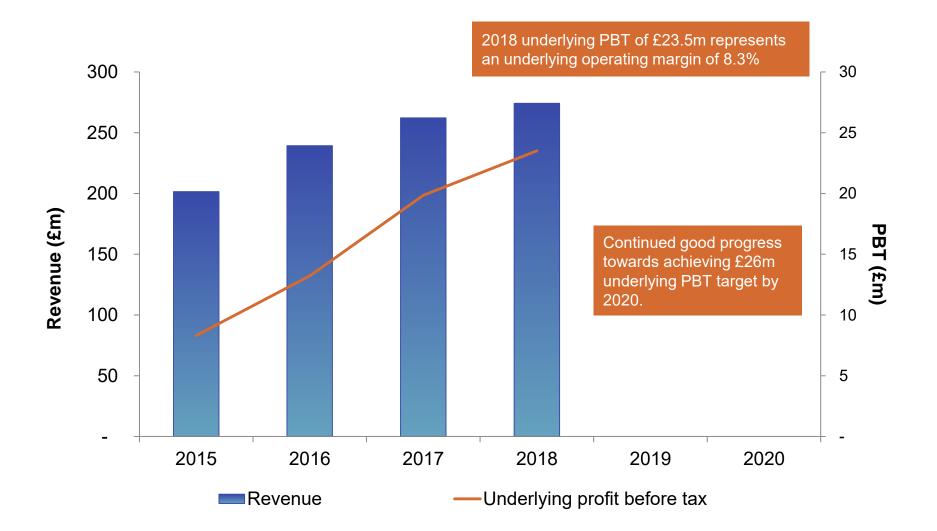
Highlights



- Revenue up 5% at £274.2m
- Underlying profit before tax up 19% at £23.5m
- Continued strong cash generation with net funds of £33.0m
- UK order book at £210m
- Improved India order book of £128m reflects continued positive market developments
- Improved profitability of Indian business Group share £0.5m
- Underlying basic EPS up 15% at 6.4p
- Proposed final dividend of 1.7p per share
- Proposed special dividend of 1.7p per share
- Continued good progress made towards 2020 profit target of £26m

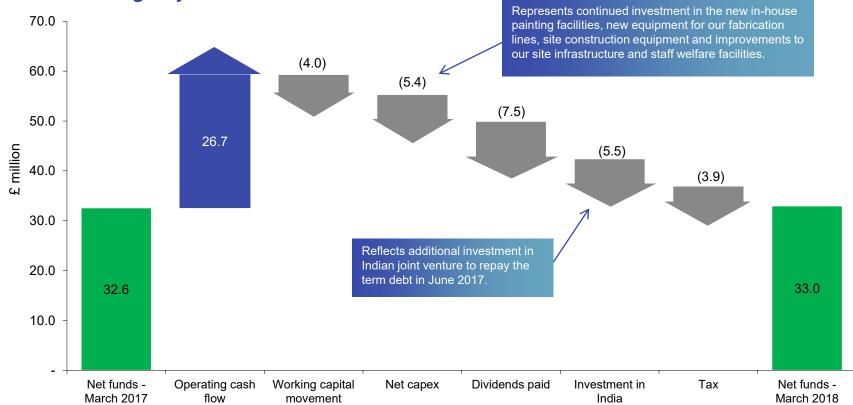
Revenue and profit





Cash flow





Net funds bridge - year ended 31 March 2018

September 2018

Market sectors



Power and energy

















High quality UK order book





UK order book (total) 🔲 UK order book (<12 months)

Current major projects Endorsing Severfield's leading market position





Current major projects Endorsing Severfield's leading market position







Wimbledon No.1 Court





India - overview



- GDP growth remains strong. India is developing fast and modernisation is wanted by people, especially the educated younger generation
- Legislation changes such as goods and services tax ('GST'), real estate regulatory authority ('RERA') and health care building standards are all assisting growth and ease of doing business
- Much greater realisation by developers and construction supply chain of the benefits of steel in construction. Interest is growing across many sectors
- Strong order book and positive forward outlook (including residential solution)

Current major projects - India

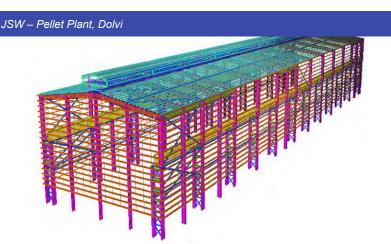




TATA Cancer Hospital



National Cancer Institute





Prospects - India





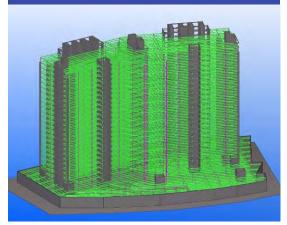




Sattva Knowledge Park



Hiranandani - TCS



Phoenix – Centaurus



Driving future growth



New revenue streams

- European projects
- Residential solution
- Severfield (Products & Processing)
- More cold rolled products, including purlins



Our vision

To be recognised as **world-class leaders in structural steel**, known for our ability to deliver any project, to the highest possible standards

Smarter, safer, more sustainable

- Innovation
- Systems
- People
- Productivity
- Risk management, control and safety
 - Optimisation of steel footprint in North Yorkshire now completed





Summary



- Strong annual results with:
 - Increased revenue
 - Excellent profit growth
 - Good cash generation
- Strategy implementation benefiting underlying operating margins
- Progressive dividend policy and special dividend for 2018

