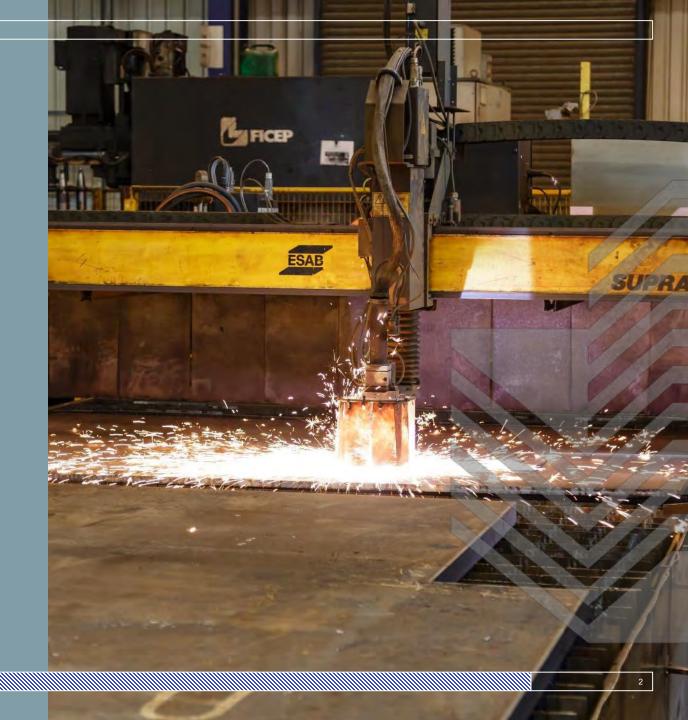


# **Annual General Meeting**

3 September 2019



# AGM Statement





## **Alan Dunsmore**

Chief Executive Officer



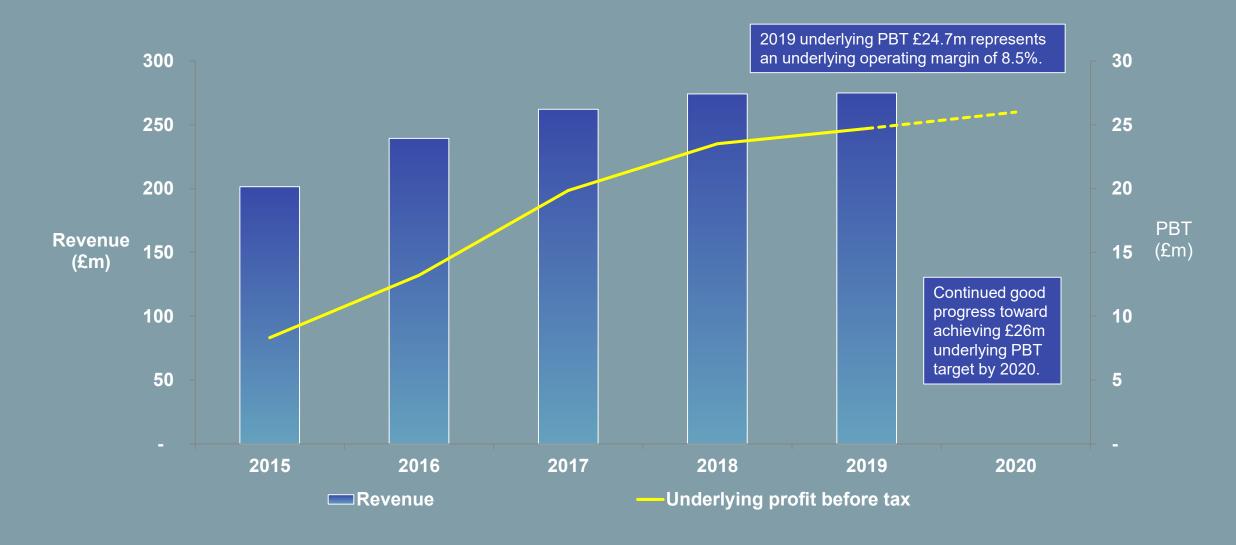
## Highlights



- Revenue of £274.9m a nine year high for the Group
- Underlying profit before tax up 5% at £24.7m
- Year-end net funds of £25.1m after 2018 special dividend and equity investment in India for factory expansion
- UK and Europe order book at £301m includes first orders from new European business
- India order book of £134m reflects step change in market position, factory expansion now underway
- Share of profit from India up 140% at £1.2m
- Underlying basic EPS up 5% at 6.7p
- Total dividend increased by 8% to 2.8p per share
- Ongoing operational and strategic progress

## Revenue and profit





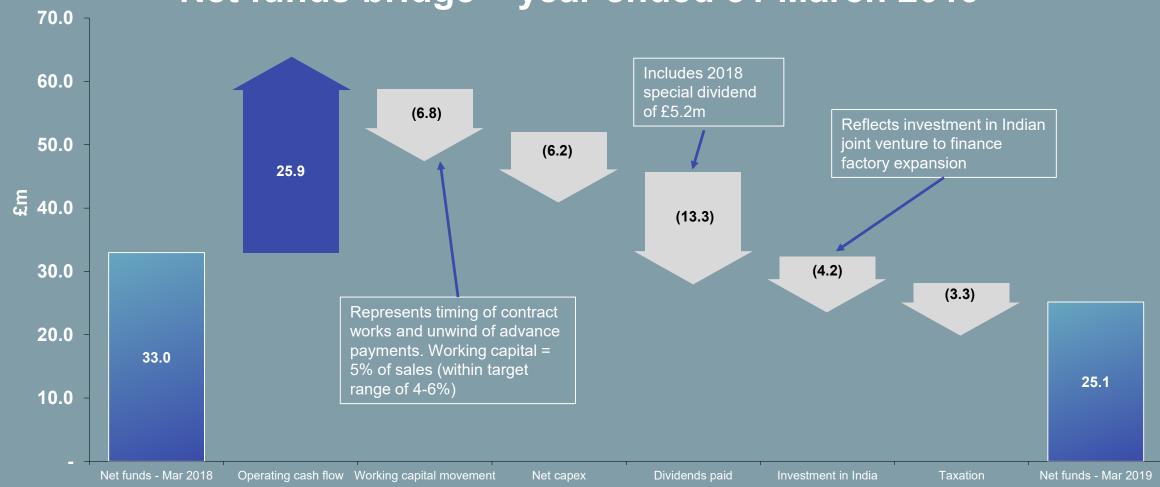
September 2019

5

#### Cash flow



## Net funds bridge – year ended 31 March 2019



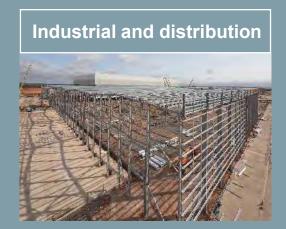


Power and energy



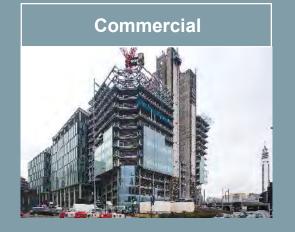
Stadia and leisure





Retail





Transport

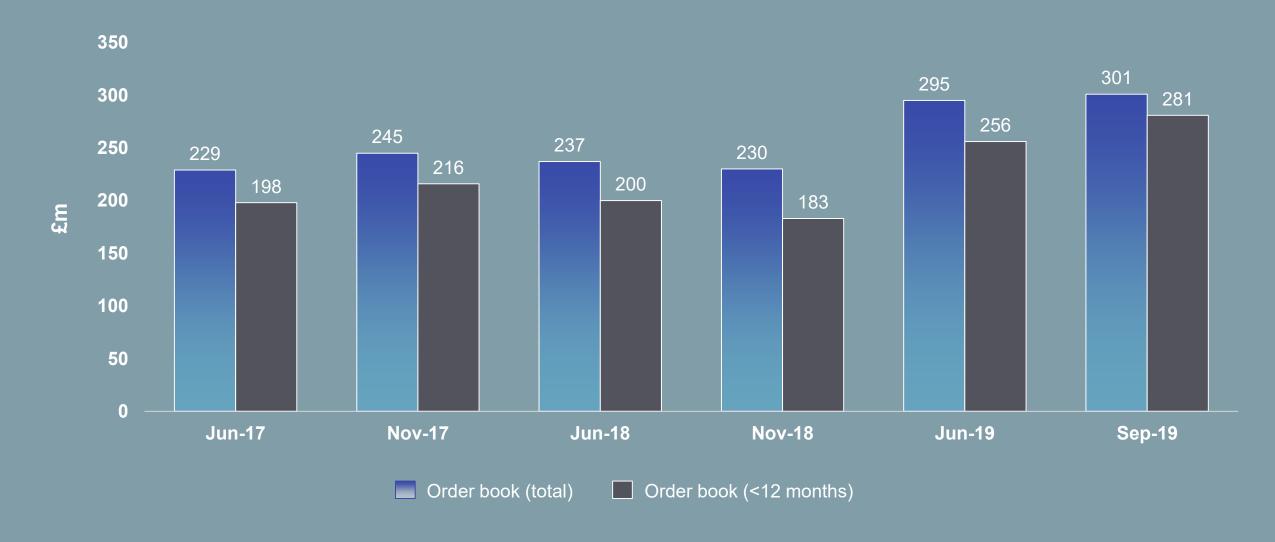


**Data centre and other** 



## High quality order book





September 2019

8

# Current major projects Endorsing Severfield's leading market position





TwentyTwo London



Three Snowhill Birmingham

**ESS Lund** Sweden



St Giles Circus London



**Tottenham Hotspur** FC Stadium



One Braham London

#### Current major projects Endorsing Severfield's leading market position



#### **KGX1** London



**Manchester Engineering Campus Development** 



**Wimbledon No.1 Court** 



**Unity Square** Nottingham





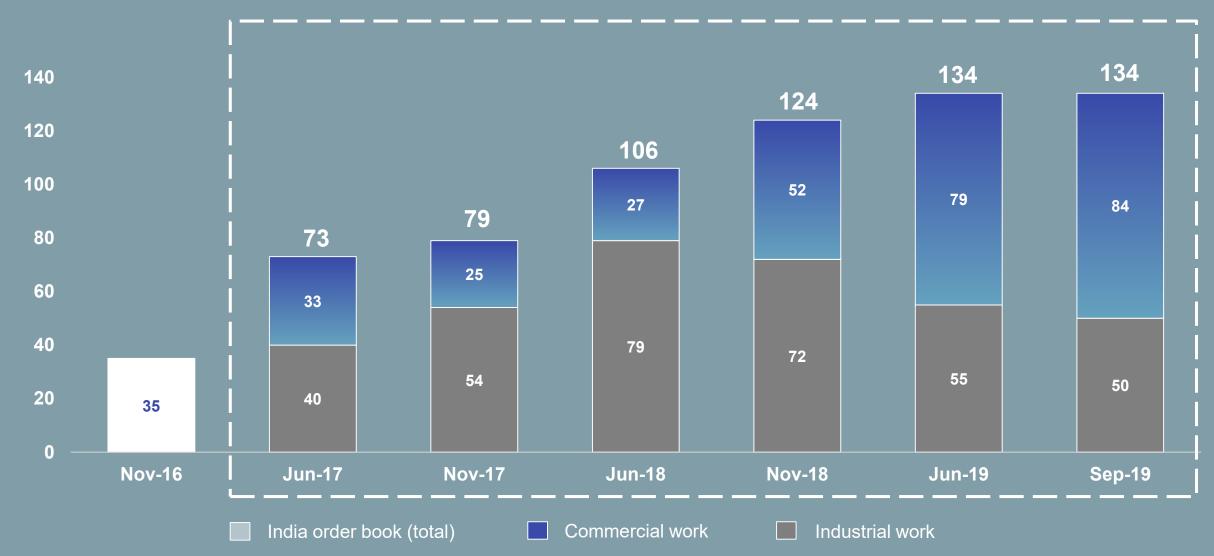
#### India - overview



- India market is expanding and we are now seeing clear signs of the conversion of the market from concrete to steel
- Steel share of market remains well below other developing world economies
- GDP is moving closer to £3 trillion per annum. GDP growth is strong at c.6% and it is predicted that GDP will rise to £10 trillion per annum by 2030
- Various government initiatives focusing on simplifying regulations, the 'ease of doing business' and improving construction standards are helping to stimulate growth in construction
- Step change in market position reflected in 2019 results. Positive market outlook is supported by expansion of Bellary facility, which is expected to be completed in late FY20
- Business maintains strong 'first mover' advantage

## India order book





## Current major projects - India







Phoenix - Centaurus









## Driving future growth

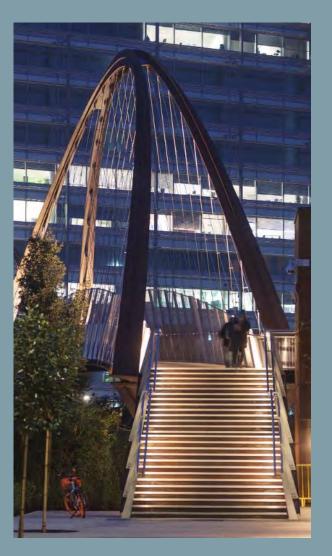
## Severfield

## New revenue streams

- European business
  - First orders now secured
  - Growing high-quality pipeline
  - Assisting UK operations with increased pipeline of European work
- Severfield (Products & Processing)
  - Orders being successfully delivered
  - Growing order book but market conditions challenging
  - Improving intelligence on customers and competitors
- Residential solution
  - Pipeline continues to be developed
  - Pushing for first order
- CMF more cold rolled products

# Smarter, Safer, more Sustainable

- Innovation
- Systems
- People
- Risk management, control and safety
- 'SSS' operational improvement initiatives embedded in businesses
- Optimised steel footprint in North Yorkshire now running at scale





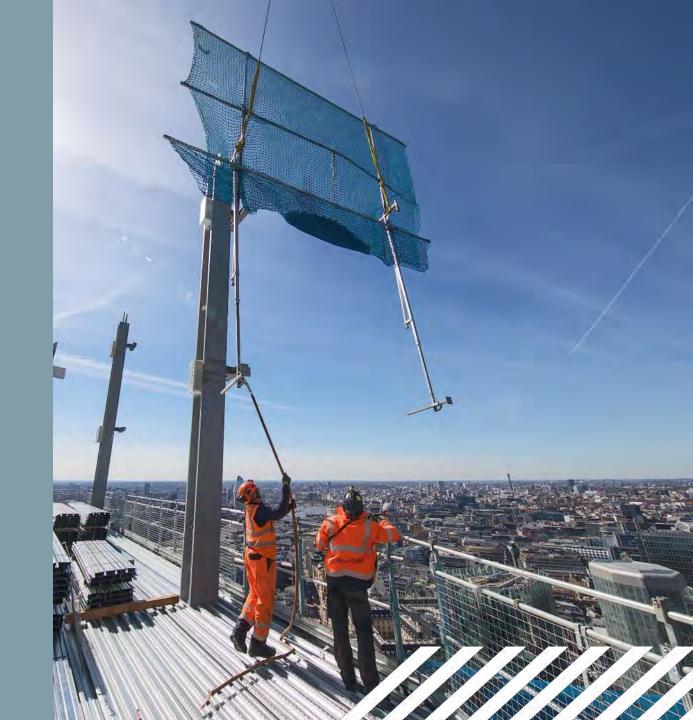
## Summary

- Good results with:
  - Continued profit growth
  - Strong cash position
- Strategy and implementation benefitting operating profits
- Significant strategic progress made in continental Europe and India
- Progressive dividend policy and increased final dividend





Resolutions



#### Resolution one



#### Adoption of the financial statements and of the Directors' and Auditor's reports

Proxies lodged by 178

Holding 244,447,555 shares

Percentage of total voting rights 79.9%

Votes in favour 244,441,494 (100.00%)

Votes against 6,061

#### Resolution two



#### **Approve Directors' remuneration report**

Proxies lodged by 183

Holding 242,839,041 shares

Percentage of total voting rights 79.4%

Votes in favour 242,584,624 (99.90%)

Votes against 254,417

Votes withheld 1,632,127

#### Resolution three



#### **Approve final dividend**

Proxies lodged by 175

Holding 244,471,170 shares

Percentage of total voting rights 79.9%

Votes in favour 244,471,170 (100.00%)

Votes against 0

Votes withheld 0

#### Resolution four



#### Reappoint John Dodds as director

Proxies lodged by 183

Holding 244,437,037 shares

Percentage of total voting rights 79.9%

Votes in favour 241,575,250 (98.83%)

Votes against 2,861,787

#### Resolution five



#### Reappoint Ian Cochrane as director

Proxies lodged by 180

Holding 244,437,038 shares

Percentage of total voting rights 79.9%

Votes in favour 244,417,330 (99.99%)

Votes against 17,708

#### Resolution six



#### Reappoint Alan Dunsmore as director

Proxies lodged by 180

Holding 242,903,258 shares

Percentage of total voting rights 79.4%

Votes in favour 242,891,732 (100.00%)

Votes against 11,526

Votes withheld 1,567,911

#### Resolution seven



#### Reappoint Derek Randall as director

Proxies lodged by 180

Holding 244,437,038 shares

Percentage of total voting rights 79.9%

Votes in favour 244,423,788 (99.99%)

Votes against 13,250

## Resolution eight



#### Reappoint Adam Semple as director

Proxies lodged by 180

Holding 244,437,038 shares

Percentage of total voting rights 79.9%

Votes in favour 244,395,329 (99.98%)

Votes against 41,709

#### Resolution nine



#### Reappoint Alun Griffiths as director

Proxies lodged by 181

Holding 244,437,038 shares

Percentage of total voting rights 79.9%

Votes in favour 244,350,881 (99.96%)

Votes against 86,157

#### Resolution ten



#### Reappoint Tony Osbaldiston as director

Proxies lodged by 181

Holding 244,437,038 shares

Percentage of total voting rights 79.9%

Votes in favour 244,355,881 (99.97%)

Votes against 81,157

#### Resolution eleven



#### Reappoint Kevin Whiteman as director

Proxies lodged by 180

Holding 244,435,538 shares

Percentage of total voting rights 79.9%

Votes in favour 244,356,805 (99.97%)

Votes against 78,733

#### Resolution twelve



#### Reappoint KPMG LLP as auditor

Proxies lodged by 179

Holding 244,364,916 shares

Percentage of total voting rights 79.9%

Votes in favour 242,723,708 (99.33%)

Votes against 1,641,208

Votes withheld 106,254

#### Resolution thirteen



#### **Authorise Directors to determine Auditor's remuneration**

Proxies lodged by 180

Holding 244,440,850 shares

Percentage of total voting rights 79.9%

Votes in favour 242,826,091 (99.34%)

Votes against 1,614,759

#### Resolution fourteen



#### **Authorisation to allot shares**

Proxies lodged by 179

Holding 244,468,374 shares

Percentage of total voting rights 79.9%

Votes in favour 244,217,646 (99.90%)

Votes against 250,728

#### Resolution fifteen



#### **Disapplication of pre-emption rights**

Proxies lodged by 179

Holding 244,454,416 shares

Percentage of total voting rights 79.9%

Votes in favour 244,188,440 (99.89%)

Votes against 265,976

Votes withheld 16,754

#### Resolution sixteen



Disapplication of pre-emption rights in connection with an acquisition or specified capital investment

Proxies lodged by 181

Holding 244,440,585 shares

Percentage of total voting rights 79.9%

Votes in favour 242,634,875 (99.26%)

Votes against 1,805,710

#### Resolution seventeen



#### Authorisation to make market purchases of own shares

Proxies lodged by 178

Holding 244,411,321 shares

Percentage of total voting rights 79.9%

Votes in favour 242,648,916 (99.28%)

Votes against 1,762,405

Votes withheld 59,848

## Severfield

## Resolution eighteen

#### Authorisation to hold general meetings with 14 days' notice

Proxies lodged by 180

Holding 244,452,670 shares

Percentage of total voting rights 79.9%

Votes in favour 243,146,001 (99.47%)

Votes against 1,306,669

Votes withheld 18,500

# Thank you

