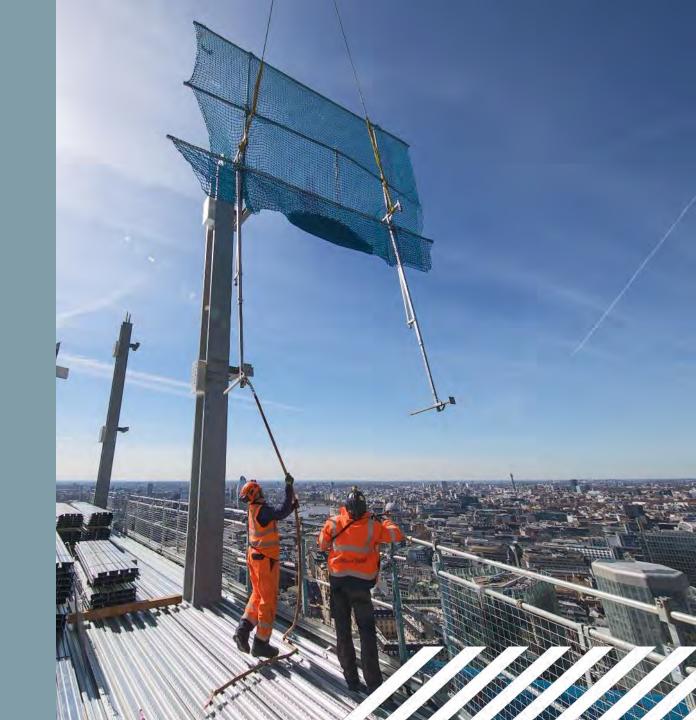


# Interim Results

30 September 2019





**Alan Dunsmore** 

Chief Executive Officer



### Highlights



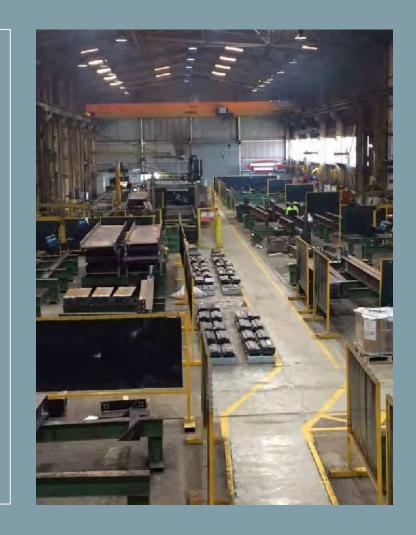
- Revenue of £131.7m and underlying profit before tax of £8.2m in line with expectations, current trading remains good with a number of large ongoing contracts expected to deliver stronger H2 profits
- UK and Europe order book at £323m including £20m for Harry Peers
- Good cash generation with net funds of £22.5m
- Share of profit from India has more than trebled at £1.3m
- India order book at £134m, factory expansion on course for completion by end of FY20
- Underlying basic EPS of 2.3p
- Interim dividend up 10% at 1.1p per share
- Post period-end acquisition of Harry Peers & Co Limited

September 2019

### Acquisition of Harry Peers & Co

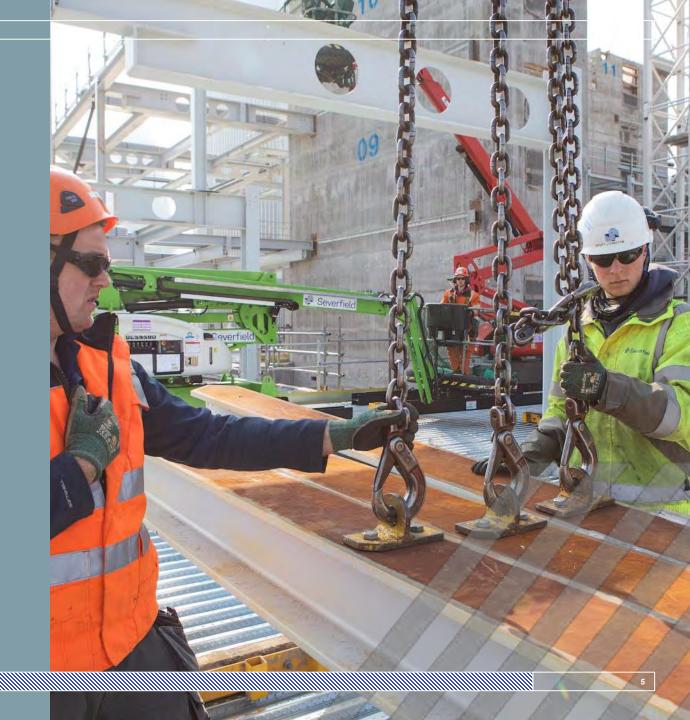


- Acquisition of Harry Peers & Co Limited ('Peers') completed on 1
   October 2019
- Peers is a leading full service steelwork business focusing on the nuclear, process industries and power generation sectors
- Initial net cash consideration of £18m, on a cash and debt free basis, funded by a term loan of £14m and cash reserves of £4m
- Potential contingent consideration of up to £7m payable in late 2020, if certain financial and operational targets are achieved
- Acquisition will expand and extend Severfield's current capabilities into attractive complementary market sectors, broaden its market exposure and enhance its areas of expertise





Group Finance Director



### Group income statement



£m	6 months to <b>30 Sept 2019</b>	6 months to <b>30 Sept 2018</b>
Revenue	131.7	149.1
Underlying operating profit (before JVs and associates)	7.0	12.5
Results of JVs and associates	1.5	0.7
Net finance expense	(0.3)	(0.1)
Underlying profit before tax	8.2	13.1
Tax	(1.3)	(2.3)
Underlying profit after tax	6.9	10.8

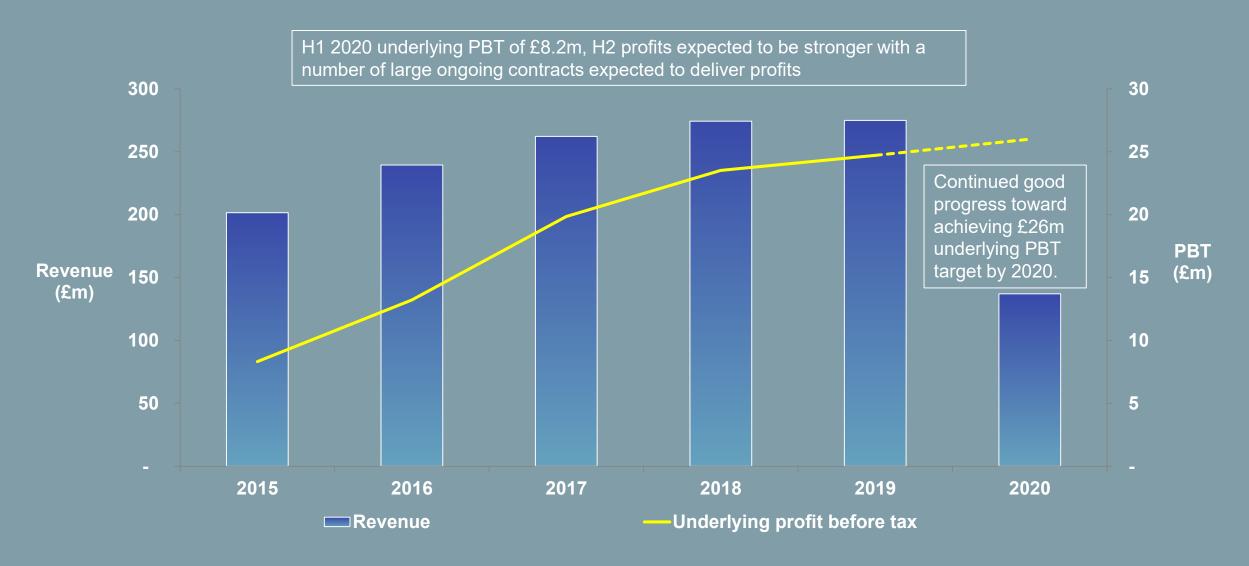
• IFRS 16 adoption from 1 April 2019 – reclassification of £0.2m between operating profit and finance expenses

September 2019

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### Revenue and profit





#### India income statement



£m	6 months to <b>30 Sept 2019</b>	6 months to <b>30 Sept 2018</b>	12 months to <b>31 Mar 2019</b>
Revenue	56.3	31.8	84.1
Operating profit	<b>4.8</b> 8.5%	<b>2.2</b> 7.0%	<b>5.4</b> 6.4%
Finance expense	(1.3)	(1.1)	(2.2)
Profit before tax	3.5	1.1	3.2
Tax	(0.9)	(0.3)	(0.9)
Profit after tax	2.6	0.8	2.4
Group share after tax (50%)	1.3	0.4	1.2

- Expanding market position reflected in revenue growth and order book of £134m (June 2019: £134m)
- Expansion to increase capacity by 30,000 tonnes to 90,000 tonnes on course for completion by end of 2020 financial year

### Balance sheet



	£m	30 Sept 2019	31 Mar 2019
	Non-current assets	176.1	163.0
L.	Inventories	8.1	8.9
<b>Current</b> <b>assets</b>	Trade and other receivables	55.9	57.9
Surren	Cash and cash equivalents	22.3	25.0
	Current tax asset	0.9	
		87.2	91.8
	Total assets	263.3	254.8
ဟ္ခ	Current liabilities	(57.6)	(58.6)
Liabilities	Borrowings (includes IFRS 16 leases)	(11.9)	
abi	Retirement benefit obligations	(24.4)	(20.0)
5	Deferred tax liabilities	(0.3)	(1.2)
	Total liabilities	(94.2)	(79.8)
	Net assets	169.1	175.0

• IFRS16 adoption from 1 April 2019 – new right of use asset of £10.8m and lease liability of £11.9m included in balance sheet at 30 September 2019. Profit impact is immaterial.

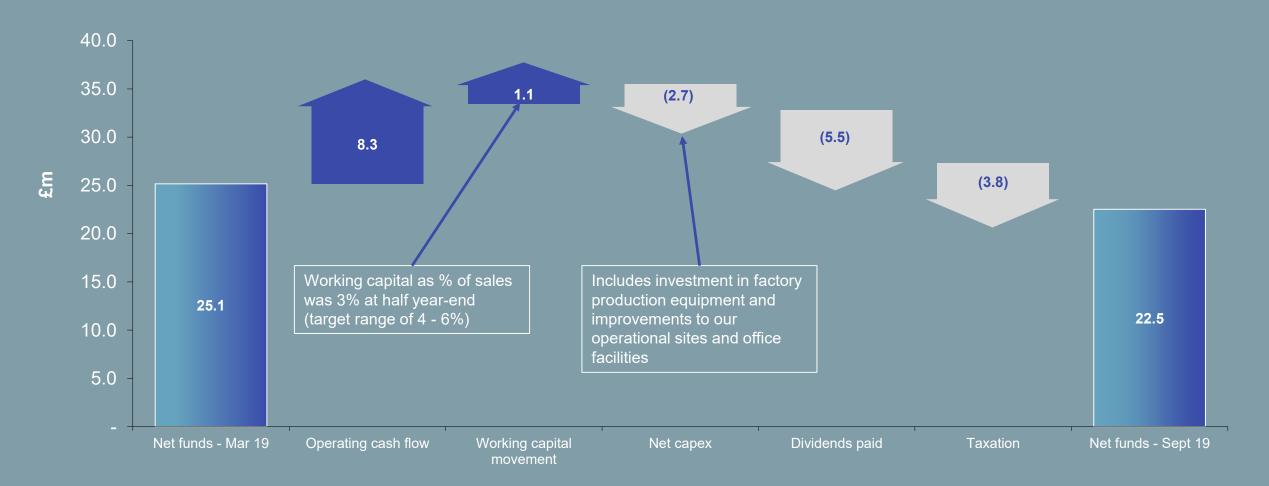
September 2019

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#### Cash flow



## Net funds bridge – period ended 30 September 2019





**Alan Dunsmore** 

Chief Executive Officer



### Market sectors



Power and energy



**Stadia and leisure** 



Health and education



Industrial and distribution



Nuclear



Retail



Commercial



**Transport** 



**Data centre and other** 



**Process industries** 



# High quality order book





# Current major projects Endorsing Severfield's leading market position





TwentyTwo London

**ESS Lund** Sweden

**103 Colmore Row** Birmingham



**Data Centre** Dublin

One Braham London

# Current major projects Endorsing Severfield's leading market position



Google Headquarters King's Cross, London



**Lords Cricket Ground** London



**Distribution Centre** Darlington





# Severfield

# UK and Europe order book

Sector	Nov 2019 £323m	Jun 2019 <b>£295m</b>	Future Trend
Industrial and distribution	42%	26%	<b>&gt;</b>
Commercial offices	25%	36%	ightharpoonup
Data centres and other	16%	22%	ightharpoonup
Transport	5%	12%	<b>✓</b>
Nuclear	5%	-	<b>₹</b>
Stadia and leisure	4%	2%	
Health and education	1%	2%	$\Rightarrow$
Process industries	1%	-	<b>▼</b>
Power and energy	1%	-	<b>▼</b>
Retail	-	-	<b>▽</b>

UK	53%	63%
Europe and Republic of Ireland	47%	37%

September 2019

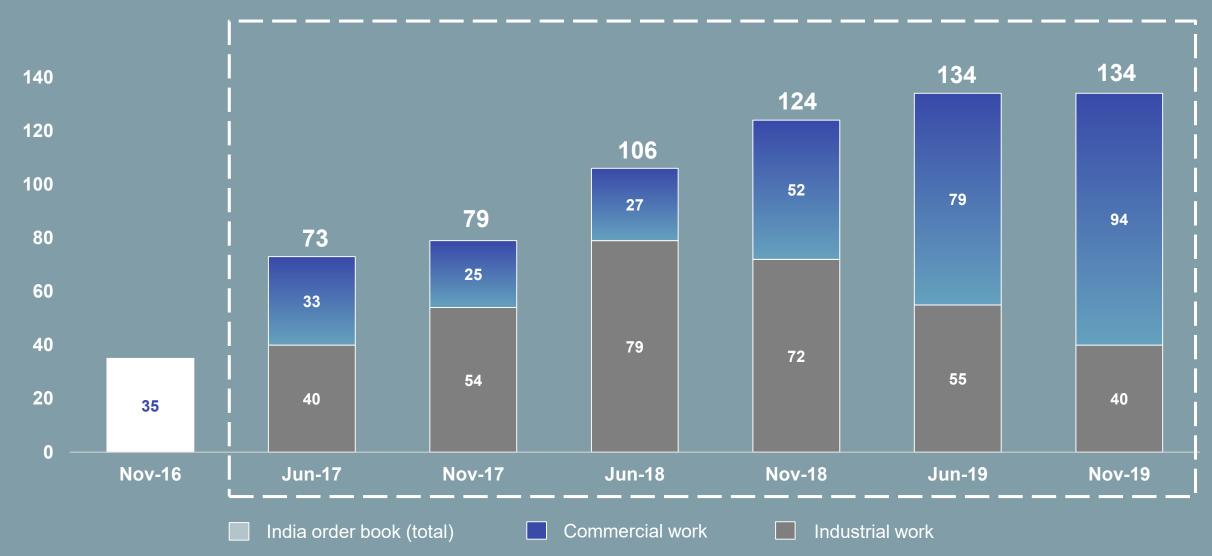
#### India - overview



- Starting to see more of the benefits of market expansion in first half results
- Share of steel in construction remains well below other developing economies
- Second Modi government is providing stability and building on platform of political, commercial, social and technological changes, together with focusing on simplifying regulations and the 'ease of doing business'
- GDP for 2019 is forecast to be £3 trillion per annum. GDP growth remains strong and GDP is predicted to rise to £10 trillion per annum by 2030
- Expansion of Bellary factory is on course for completion by the end of the current financial year

### India order book





# Current major projects - India

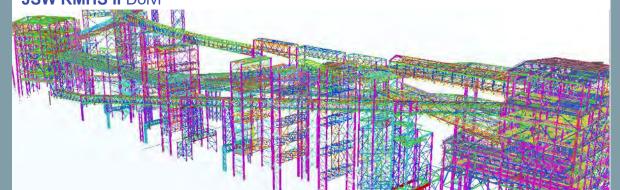








Phoenix Aquila Hyderabad



JSW Pellet Plant 2 Dolvi



## Driving future growth

# Severfield

### New revenue streams

- Acquisition of Harry Peers
  - Nuclear, process industries and power sectors
  - Capability in modular steel offerings
- European business
  - First contract (ESS Lund) in delivery phase
  - Developing its growing high-quality pipeline
  - Assisting UK operations with European work
- Severfield (Products & Processing)
  - Orders being delivered to expanding customer base
  - Focus on further developing pipeline of opportunities
  - New product lines being added
- Residential solution several potential opportunities but longer gestation period
- CMF more cold rolled products

# Smarter, Safer, more Sustainable

- 'SSS' operational improvement initiatives form part of continuous improvement cycle, with increased focus on manufacturing efficiency
- Innovation
- Systems
- People
- Risk management, control and safety



### Summary and outlook



- First half results in line with expectations
- Good operational and strategic progress with:
  - Strong cash position
  - Continued progress with 'SSS' initiatives with an increased focus on manufacturing efficiency
  - Post period-end acquisition of Harry Peers & Co Limited
- High quality UK and Europe order book of £323m, of which £313m is for delivery over next 12 months
- Stable pipeline of opportunities with UK market softness being offset by opportunities in Europe and Republic of Ireland
- Expanding joint venture in India with strong first half performance and order book of £134m providing platform for further growth
- 2020 full year results expected to be in line with expectations



Q&A

