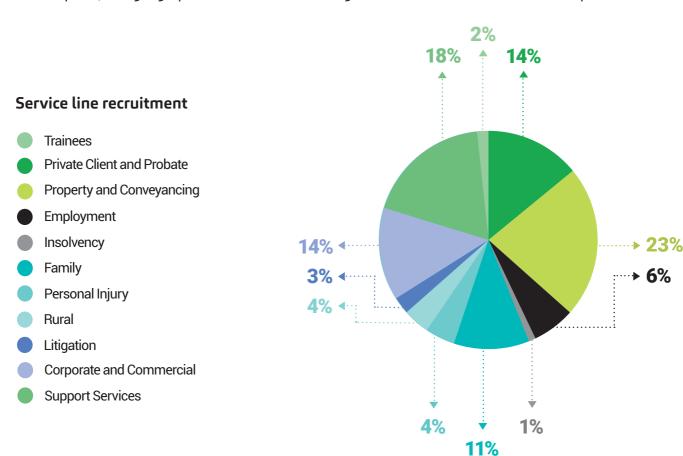


## Recruitment

73% of survey respondents have recruited staff since March 2020.

The more flexible working practices developed during the March 2020 lockdown have opened the staff market place, and geographical boundaries and long commute times have reduced in importance.

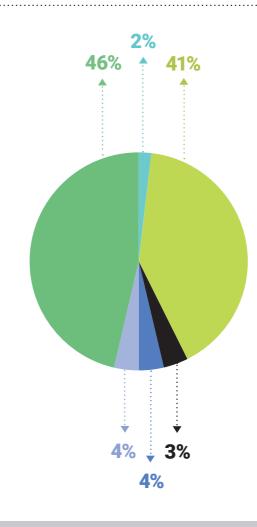




From the opposite standpoint, 53% of Firms have made redundancies.

Some of these are due to the role not being conducive to remote working, whilst some Firms have made more strategic decisions about the type of legal services provided and how this will be operated.

- Personal Injury
- Property and Conveyancing
- Employment
- Litigation
- Corporate and Commercial
- Support Services



## Staff movers

23%

of new recruits joined property and conveyancing departments. Pre pandemic, many property teams were desperate to recruit, in reaction to a buoyant property market. Some of these vacancies have now been filled, as our survey reports that of the redundancies made, 41% came from property departments. The high risk and high insurance cost of undertaking property work has encouraged some firms to pull out of these services. However, we have also seen an increase in residential property work due to the market wanting to take advantage of Government incentives.

18%

very same group. As offices were closed in the first lockdown, it became apparent very quickly that traditional admin activities in reception, and "paper-based" secretarial were needed to a much-diminished level. But then as legal service demand did not fall away, new recruits have been sought in marketing, finance, and in newer style "online" admin support roles.

of new recruits joined support services teams, whilst 46% of redundancies were made from that

## Office vs Remote Working Following the first lockdown in March 2020, 93% of law firms have reopened offices. Some of

these have skeleton staff in attendance to see clients, or keep support functions running. Others are running with staggered fee earning teams in attendance for parts of the week. When did your office reopen to staff following the original lockdown of March 2020?



## opposed to remote working?

staff returning 3 days per week (based on the findings of the May 2020 results). A large swing is that 18% of staff are now back in the office every day, and this is the result of Firms applying new Covid free working practices in the office environment.

There are a few changes in the number of days that staff are working in the office, compared to the expectation back in May 2020. The most popular number of days to spend in the office is 2, whereas we expected to see

