

**Royal Victoria Hospital Foundation**  
**Combined Financial Statements**  
For the year ended March 31, 2016

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For the year ended March 31, 2016

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## Independent Auditor's Report

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### To the Board of Directors of Royal Victoria Hospital Foundation

We have audited the accompanying combined financial statements of Royal Victoria Hospital Foundation (the "Foundation"), which comprise the combined statement of financial position as at March 31, 2016, and the combined statements of revenue and expenditures, changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Combined Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of combined financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.



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## Independent Auditor's Report

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### Basis for Qualified Opinion

As explained in Note 4, the Foundation had not taken amortization on the building in prior years. Following commencement of capital repayments on the debt associated with the acquisition of the building, the Foundation reduces the cost of the land and building by the amount of the capital repayments made in the year. The cost of the building was therefore reduced by an amount equal to the capital repayments on the associated debt, being \$980,554 (2015 - \$932,959), which has not been reflected in the statements of revenue and expenditures and changes in fund balances. These treatments are not in accordance with Canadian accounting standards for not-for-profit organizations. Had amortization been taken in accordance with Canadian accounting standards for not-for-profit organizations, the charge to the statement of revenue and expenditures would have been \$818,491 (2015 - \$818,491). The net cumulative effect of these two items would be a decrease in net assets of \$5,335,845 (2015 - \$5,497,908).

### Qualified Opinion

In our opinion, except for the effects of the matters described in the Basis for Qualified Opinion paragraph, the combined financial statements present fairly, in all material respects, the financial position of Royal Victoria Hospital Foundation as at March 31, 2016, and the results of its operations and its cash flows for the year then ended, in accordance with Canadian accounting standards for not-for-profit organizations.

*BDO Canada s.r.l./s.e.n.c.r.l./LLP<sup>1</sup>*

Montréal, Québec  
June 15, 2016

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<sup>1</sup> CPA auditor, CGA, public accountancy permit No. A121744, through BDO & Company LLP/s.r.l./S.E.N.C.R.L. which provides accounting, assurance, taxation and other professional services to BDO Canada LLP/s.r.l./S.E.N.C.R.L.

## Royal Victoria Hospital Foundation Combined Statement of Financial Position

March 31

2016

2015

	General Funds	Trust, Special and Capital Campaign Funds	General Endowment Funds	Total	Total
<b>Assets</b>					
<b>Current</b>					
Cash	\$ -	\$ 591,219	\$ 394	\$ 591,613	\$ 789,951
Other receivables	12,731	247,342	-	260,073	60,982
Due from the McGill University Health Centre Foundation (Note 2)	549,379	-	-	549,379	-
Due from other funds (Note 8)	-	5,180,402	-	5,180,402	3,898,834
	<b>562,110</b>	<b>6,018,963</b>	<b>394</b>	<b>6,581,467</b>	<b>4,749,767</b>
Investments (Note 3)	-	6,953,508	85,206,552	92,160,060	96,738,344
Leasehold improvements in progress	75,126	-	-	75,126	-
Land and building (Note 4)	-	38,560,182	-	38,560,182	39,540,736
	<b>\$ 637,236</b>	<b>\$ 51,532,653</b>	<b>\$ 85,206,946</b>	<b>\$ 137,376,835</b>	<b>\$ 141,028,847</b>
<b>Liabilities and Capital</b>					
<b>Current</b>					
Accounts payable and accrued liabilities	\$ -	\$ 302,584	\$ 43,875	\$ 346,459	\$ 291,370
Due to the MUHC (Note 5)	-	1,524,537	-	1,524,537	1,128,922
Due to other funds (Note 8)	1,072,923	-	4,107,479	5,180,402	3,898,834
	<b>1,072,923</b>	<b>1,827,121</b>	<b>4,151,354</b>	<b>7,051,398</b>	<b>5,319,126</b>
Mortgage on land and building (Note 4)	-	38,560,182	-	38,560,182	39,540,736
	<b>1,072,923</b>	<b>40,387,303</b>	<b>4,151,354</b>	<b>45,611,580</b>	<b>44,859,862</b>
<b>Capital</b>					
Fund balances	(435,687)	11,145,350	72,175,488	82,885,151	86,645,595
Funds held by Trustees					
Lord Mount Stephen and Lord Strathcona Donations	-	-	7,676,426	7,676,426	8,319,216
Sir Herbert S. Holt Foundation	-	-	1,203,678	1,203,678	1,204,174
	<b>(435,687)</b>	<b>11,145,350</b>	<b>81,055,592</b>	<b>91,765,255</b>	<b>96,168,985</b>
	<b>\$ 637,236</b>	<b>\$ 51,532,653</b>	<b>\$ 85,206,946</b>	<b>\$ 137,376,835</b>	<b>\$ 141,028,847</b>

On behalf of the Board

\_\_\_\_\_ Director

\_\_\_\_\_ Director

The accompanying notes are an integral part of these combined financial statements.

## Royal Victoria Hospital Foundation Combined Statement of Revenue and Expenditures

For the year ended March 31

2016

2015

	General Funds	Trust, Special and Capital Campaign Funds	General Endowment Funds	Total	Total
<b>Revenue</b>					
Donations and grants	\$ 619,075	\$ 5,755,806	\$ -	\$ 6,374,881	\$ 9,582,080
Estates	338,230	656,976	-	995,206	763,935
Investment (loss) income (Note 6)	-	(25,692)	366,695	341,003	9,115,528
Net proceeds from activities (Note 7)	-	71,874	-	71,874	115,641
Other	192,533	42,611	-	235,144	465,713
	<b>1,149,838</b>	<b>6,501,575</b>	<b>366,695</b>	<b>8,018,108</b>	<b>20,042,897</b>
<b>Expenditures</b>					
Administrative and fundraising costs	2,017,460	-	-	2,017,460	2,178,124
Investment management fees	-	33,350	299,384	332,734	296,221
	<b>2,017,460</b>	<b>33,350</b>	<b>299,384</b>	<b>2,350,194</b>	<b>2,474,345</b>
<b>(Deficiency) excess of revenue over expenditures before the following</b>	<b>(867,622)</b>	<b>6,468,225</b>	<b>67,311</b>	<b>5,667,914</b>	<b>17,568,552</b>
<b>Distributions for the benefit of the MUHC</b>	<b>-</b>	<b>(10,071,644)</b>	<b>-</b>	<b>(10,071,644)</b>	<b>(9,806,003)</b>
<b>(Deficiency) excess of revenue over expenditures for the year</b>	<b>\$ (867,622)</b>	<b>\$ (3,603,419)</b>	<b>\$ 67,311</b>	<b>\$ (4,403,730)</b>	<b>\$ 7,762,549</b>

The accompanying notes are an integral part of these combined financial statements.

## Royal Victoria Hospital Foundation Combined Statement of Changes in Fund Balances

**For the year ended March 31**

**2016**

**2015**

	General Funds	Trust, Special and Capital Campaign Funds	General Endowment Funds	Total	Total
<b>Fund balances</b> , beginning of year	\$ (715,189)	\$ 13,080,195	\$ 83,803,979	\$ 96,168,985	\$ 88,406,436
<b>(Deficiency) excess of revenue over expenditures for the year</b>	(867,622)	(3,603,419)	67,311	(4,403,730)	7,762,549
<b>Interfund transfers</b> (Note 8)	1,147,124	1,668,574	(2,815,698)	-	-
<b>Fund balances</b> , end of year	\$ (435,687)	\$ 11,145,350	\$ 81,055,592	\$ 91,765,255	\$ 96,168,985

The accompanying notes are an integral part of these combined financial statements.

## Royal Victoria Hospital Foundation Combined Statement of Cash Flows

<b>For the year ended March 31</b>	<b>2016</b>	<b>2015</b>
<b>Cash flows from operating activities</b>		
Contributions received from individuals, corporations, estates and events	\$ 7,209,762	\$ 10,816,803
Interest and investment income	3,103,348	2,777,400
	<u>10,313,110</u>	<u>13,594,203</u>
Office administration, investment management fees and fundraising expenses paid	(2,844,484)	(4,053,497)
Grants and transfers for the benefit of the MUHC	(9,676,029)	(8,019,738)
	<u>(12,520,513)</u>	<u>(12,073,235)</u>
	<u>(2,207,403)</u>	<u>1,520,968</u>
<b>Cash flows from investment activities*</b>		
Purchase of investments	(4,606,353)	(7,761,935)
Proceeds on sale of investments	6,690,544	6,139,781
Disbursements for leasehold improvements in progress	(75,126)	-
	<u>2,009,065</u>	<u>(1,622,154)</u>
<b>Decrease in cash</b>	<b>(198,338)</b>	<b>(101,186)</b>
<b>Cash, beginning of year</b>	<b>789,951</b>	<b>891,137</b>
<b>Cash, end of year</b>	<b>\$ 591,613</b>	<b>\$ 789,951</b>

\* Purchase of investments and the proceeds on sale of investments represent, in large part, the periodic rollover of funds in investments pending distribution to the MUHC.



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# Royal Victoria Hospital Foundation

## Notes to Combined Financial Statements

March 31, 2016

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### 1. Significant Accounting Policies

#### Nature of Operations

The Royal Victoria Hospital Foundation's mission is to raise, manage and steward funds primarily in support of the priorities of the MUHC, for the advancement of patient care, research and medical education, to the benefit of the Montreal community and beyond. The Foundation is a not-for-profit organization incorporated under the laws of Québec and is a registered charity under the *Income Tax Act* (Canada).

#### Basis of Accounting

These financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.

#### Fund Accounting and Fund Balances

The Royal Victoria Hospital Foundation follows the restricted fund method of accounting for contributions.

The Trust, Special and Capital Campaign Funds include donations from individuals, grants from corporations and foundations and donations designated for the MUHC's Best Care for Life Campaign. Funds are spent primarily on research, teaching, patient care and the construction of the new hospital. These funds include externally restricted funds from donations that must be spent according to the donors' wishes and also include funds that are internally restricted by the Board.

The General Endowment Funds, primarily legacies and bequests, are given to the Foundation on the understanding that generally, the principal will be retained and the income they generate will be spent in conformity with the testator's wishes, if specified. The amount of the funds externally restricted is not readily determinable.

General funds are unrestricted and include donations that are not restricted by donors' wishes.

#### Combined Financial Statements

These financial statements combine the accounts of the Royal Victoria Hospital Foundation and those of Lord Mount Stephen and Lord Strathcona Donations and the Sir Herbert S. Holt Foundation. Although the Royal Victoria Hospital Foundation does not own the assets of these two last funds, it is the sole beneficiary of the income earned by these funds. All significant interorganization transactions and balances have been eliminated on combination.

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## **Royal Victoria Hospital Foundation Notes to Combined Financial Statements**

**March 31, 2016**

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<b>Revenue Recognition</b>	Unrestricted and restricted donations and grants, endowments and estate contributions are recognized as revenue in the appropriate fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Donations in kind are recorded at fair value when such value can reasonably be determined. Proceeds from fundraising activities are recognized as revenue when received. Income on invested funds and expenditures are recorded on an accrual basis. Other revenues are recognized as revenue when received.
<b>Use of Estimates</b>	The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Significant items subject to estimates and assumptions include, but are not limited to, estimated useful life of assets and accrued liabilities. Actual results could differ from management's best estimates as additional information becomes available in the future.
<b>Land and Building</b>	Land and building are recorded at cost. Due to the special terms and conditions with the MUHC as per note 4, the Foundation has elected not to provide for any amortization on the building. The cost of the building is reduced annually by an amount equivalent to the amount of capital repayments made by the Foundation on the associated mortgage.
<b>Pledges</b>	Pledges are recorded as donations when the funds are received unless conditions for recognition are met.
<b>Contributed Services</b>	Every year, volunteers contribute many hours to assist the Royal Victoria Hospital Foundation in carrying out its activities. Because of the difficulty of determining their fair value, contributed services are not recognized in these financial statements.

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# Royal Victoria Hospital Foundation

## Notes to Combined Financial Statements

March 31, 2016

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**Foreign Currency Translation** Foreign currency accounts are translated into Canadian dollars as follows:

At the transaction date, each asset, liability, receipt and disbursement is translated into Canadian dollars by the use of the exchange rate in effect at that date. At the year-end date, monetary assets and liabilities are translated into Canadian dollars by using the exchange rate in effect at that date and the resulting foreign exchange gains and losses are included in income in the current period.

**Financial Instruments**

*Measurement of Financial Instruments*

The Foundation initially measures its financial assets and liabilities at fair value. The Foundation subsequently measures all its financial assets and liabilities at amortized cost with the exception of investments which are subsequently measured at fair value based on closing prices.

Financial assets measured at amortized cost include cash, other receivables and due from the McGill University Health Centre Foundation (MUHCF).

Financial liabilities measured at amortized cost include accounts payable, due to the MUHC and mortgage on land and building.

*Impairment*

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is not greater than the amount that would have been reported at the date of reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the combined statement of revenue and expenditures.

Unrealized (losses) gains on investments, which are measured at fair value, are recognized in the combined statement of revenue and expenditures.

*Transaction Costs*

The Foundation recognizes its transaction costs for financial instruments at fair value in statement of revenue and expenditures in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

# Royal Victoria Hospital Foundation

## Notes to Combined Financial Statements

**March 31, 2016**

### 2. Related Party

#### McGill University Health Centre Foundation (MUHCF)

In the prior year the year, the Foundation's Board of Directors and the Board of Directors of the MUHCF proposed to integrate the two Foundations with an aim of maximizing efficiencies across both entities and consolidating resources to better serve the missions of both Foundations. The integration plan was approved on April 29, 2015. While the organizations remain separate legal entities, the integration plan resulted in a common Board of Directors and a single President overseeing the activities of both Foundations. As of that date, it is presumed that each of the two foundations exerts control over the operations of the other.

The MUHCF is incorporated under the laws of Québec and is a registered charity under the *Income Tax Act* (Canada). Its mission is to receive and invest funds and apply them to health care activities for the benefit of the MUHC.

The MUHCF has not been consolidated in these financial statements. A financial summary for the MUHCF as at March 31, 2016 and 2015 and for the years then ended is as follows:

	<b>2016</b>	<b>2015</b>
Total assets	<b>\$ 12,856,179</b>	\$ 9,439,921
Total liabilities	<b>\$ 3,045,681</b>	\$ 2,385,303
Total fund balances	<b>9,810,498</b>	7,054,618
	<b>\$ 12,856,179</b>	<b>\$ 9,439,921</b>
Revenue	<b>\$ 8,924,622</b>	\$ 8,674,341
Expenses and distributions to MUHC	<b>6,168,742</b>	6,408,466
Excess of revenue over expenditures	<b>\$ 2,755,880</b>	\$ 2,265,875
Cash flows from operations	<b>\$ 2,435,399</b>	\$ 1,286,166
Cash (used for) from investing activities	<b>\$ (418,627)</b>	\$ 817,121

Fund balances included balances restricted for the MUHC's Best Care for Life Campaign of \$8,726,116 (2015 - \$5,832,570) and endowments of \$1,116,675 (2015 - \$1,202,897). In addition, total assets include \$2,299,470 (2015 - \$2,236,055) representing funds held on behalf of a third party, the corresponding liability of which is included in liabilities.

The balance due from MUHCF presented in the statement of financial position is comprised of amounts paid by the Foundation on behalf of the MUHCF. These amount are non-interest bearing, have no specific terms of repayment and are due on demand.

## Royal Victoria Hospital Foundation Notes to Combined Financial Statements

**March 31, 2016**

### 3. Investments

	2016		2015	
	Fair Value	Cost	Fair Value	Cost
Pooled funds	<b>\$ 92,160,060</b>	<b>\$ 92,891,276</b>	\$ 96,738,344	\$ 91,650,593

### 4. Land and Building and Related Mortgage

On July 31, 2006, the Foundation purchased the building located at 5100 de Maisonneuve Boulevard West, Montréal, Québec for an amount of \$41,000,000. The Foundation has a mortgage in the same amount with Desjardins Financial Security Life Assurance Company ("Desjardins") which is secured by a \$49,200,000 debenture and by the land and building with a net book value of \$38,560,182 (2015 - \$39,540,736).

The mortgage interest is based on the government of Canada bond yield plus 1.25%, resulting in a mortgage interest of 5.66% per annum. Monthly payments for the first seven years were \$191,142 and \$264,375 thereafter until August 5, 2036. Based on the terms of the mortgage, payments consisted entirely of interest until September 5, 2013.

The MUHC has leased the property from the Foundation for consideration equal to the amount required to repay the \$41,000,000 and has agreed to indemnify the Foundation for any losses, damages or any potential liabilities arising from the use of property.

The MUHC remits monthly payments directly to Desjardins representing interest and capital payments on the mortgage. This rental income and offsetting interest expense amounted to \$2,191,944 (2015 - \$2,239,539). Principal repayments for 2016 amounted to \$980,554 (2015 - \$932,959).

The Foundation does not amortize the building. Starting September 2013, the Foundation began reducing the original cost of the land and building by an amount equivalent to the amount of capital repayments on the associated debt. For the year ended March 31, 2016, the cost of the land and building has therefore been reduced by \$980,554 (2015 - \$932,959). These amounts have not been reflected in the statements of revenue and expenditures and changes in fund balances. Had amortization been recorded as per Canadian accounting standards for not-for-profit organizations, the charge to the statements of revenue and expenditures and changes in fund balances would have been \$818,491 (2015 - \$818,491). The net cumulative effect of these two items would be a decrease in net assets of \$5,335,845 (2015 - \$5,497,908).

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## Royal Victoria Hospital Foundation Notes to Combined Financial Statements

**March 31, 2016**

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#### 4. Land and Building (continued)

Capital repayments over the next five years and thereafter are as follows:

2017	\$ 1,041,535
2018	1,101,320
2019	1,164,536
2020	1,231,382
2021	1,302,064
Thereafter	<u>32,719,345</u>
	<u>\$ 38,560,182</u>

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#### 5. Due to the MUHC

The amounts due to MUHC are non-interest bearing, have no specific terms of repayment and are due on demand.

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#### 6. Investment Income

Investment income is comprised of the following:

	2016	2015
Interest and dividends	\$ 3,103,348	\$ 2,777,400
Capital gains	3,056,622	5,276,007
Change in unrealized (loss) gain on investments	<u>(5,818,967)</u>	<u>1,062,121</u>
	<u>\$ 341,003</u>	<u>\$ 9,115,528</u>

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#### 7. Net Proceeds from Activities

Net proceeds from activities include revenues and expenses from activities run by organizations associated with the Foundation, the amounts of which are as follows:

	2016		2015	
	Revenues	Expenses	Net Proceeds	Net Proceeds
Third party events	<u>\$ 89,505</u>	<u>\$ 17,631</u>	<u>\$ 71,874</u>	<u>\$ 115,641</u>

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## Royal Victoria Hospital Foundation Notes to Combined Financial Statements

**March 31, 2016**

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### 8. Interfund Transfers

				2016	2015
	General Funds	Trust, Special and Capital Campaign Funds	General Endowment Funds	Total	Total
Transfer to (from) other funds	\$ 417,651	\$ (34,877)	\$ (382,774)	\$ -	\$ -
Allocation of investment income	729,473	1,703,451	(2,432,924)	-	-
	<b>\$ 1,147,124</b>	<b>\$ 1,668,574</b>	<b>\$ (2,815,698)</b>	<b>\$ -</b>	<b>\$ -</b>

Interfund balances are non-interest bearing, have no specific terms of repayment and are due on demand.

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### 9. Commitments

As at March 31, 2016, the Foundation has commitments of \$2,000,000 (2015 - \$1,400,000) related to various board-approved projects to benefit the MUHC.

In addition, the Foundation and the MUHCF have jointly committed to contribute a total of \$14.2 million toward the MUHC Best Care for Life Campaign, to be paid at various intervals through 2025.

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### 10. Pension Plan

The Foundation sponsors a defined contribution plan, the Royal Victoria Hospital Foundation Group Savings Plan (the "Plan"), whereby it matches qualified employees' contributions into the Plan to a maximum of 5% of the employees' salary. The pension plan expense for the year ended March 31, 2016 is \$15,930 (2015 - \$23,425).

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# Royal Victoria Hospital Foundation

## Notes to Combined Financial Statements

**March 31, 2016**

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### 11. Financial Instruments

The Foundation is exposed to various risks by virtue of holding financial instruments. There have been no changes to the Foundation's exposure to those risks nor in how those risks are managed since the previous year.

#### *Credit Risk*

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Foundation is exposed to credit risk in relation to cash, amounts receivable and fixed-term securities held through its investment in pooled funds. The Foundation mitigates the risk by dealing with creditworthy financial institutions and counterparties.

#### *Liquidity Risk*

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Foundation will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. Liquidity risk arises from accounts payable, due to the MUHC and mortgage on land and building.

#### *Market Risk*

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices.

Market risk comprises three types of risk: interest rate risk, other price risk and currency risk. Each of these risks is discussed hereunder.

#### *Interest Rate Risk*

The Foundation is exposed to financial risks that arise from fluctuations of interest rates and the degree of volatility of these rates. The Foundation is exposed to interest rate risk with respect to its investments. The fixed-term securities held both inside the units of the pooled funds earn interest at various coupon rates ranging between 0.25% and 6.90% (2015 - 1.0% and 6.90%) and mature at various dates up to 2048 (2015 - 2048).

#### *Other Price Risk*

This is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Foundation's exposure to price risk relates to changes in market prices of its investment portfolio. The Foundation moderates this risk through the selection and diversification of securities within its pooled fund portfolio. The Foundation's investment guidelines allow for investments in certain "permitted investments". The target allocation is currently set at 60% fixed income, 30% Canadian equities and 10% international equities.



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## Royal Victoria Hospital Foundation Notes to Combined Financial Statements

**March 31, 2016**

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### 11. Financial Instruments (continued)

#### *Currency Risk*

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Foundation owns investments denominated in various foreign currencies.

The market value of securities in foreign currencies at March 31, 2016 was \$13,358,589 (2015 - \$13,533,989).

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