

Dream Big

2022–2023
Annual Report



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Dream Big

Thank you, from our leadership.

The Power of Dreaming Big Together

When we look back on the past year, we are filled with gratitude—gratitude for you, our generous donors and volunteers, who made 2022–2023 a record-breaking fundraising year. Whether you are a long-time supporter or you made a gift for the first time this year, you are a part of the extraordinary impact we are having on health care.

Just as important, we have built a thriving, caring donor community. Our newest event, MUHC's Got Talent, perfectly demonstrates the power of coming together. In November 2022, the event featured 10 fabulous musical performances by members of the MUHC's health care staff and three school groups. The event raised \$677,000 in support of important causes at the MUHC, and it proved that we can do amazing things when we dream big together.

As you leaf through the pages of this report, we hope you are as inspired as we are by the lifesaving research and care we have made possible together.

Marc P. Tellier
Chair, Board of Directors, MUHC Foundation

Harris Poulis
Interim President and CEO, MUHC Foundation

and the entire MUHC Foundation team

A Horizon Full of Possibility

In the past year, the McGill University Health Centre (MUHC) has undergone changes in senior leadership and adopted an exciting strategic plan, much as the MUHC Foundation is now on the cusp of its own renewal. It is therefore an auspicious time to both recognize the countless impactful stories represented in this annual report and focus our attention on the year ahead.

The horizon is full of possibility because of the work accomplished thus far and the remarkable generosity of our community, which continues to give flight to our purpose and our passion.

We want to thank donors to the MUHC Foundation for helping the MUHC redefine health care practices and close the gap between our aspirations of innovations and reality. Thanks to you, we are advancing health care and ensuring the health of our community.

Peter Kruyt
Chair, Board of Directors, McGill University Health Centre

Lucie Opatrny, MD MHCM, M.Sc.
President and Executive Director, McGill University Health Centre

Infection & Immunity

Montreal's powerhouse of infectious disease research celebrates 5th anniversary

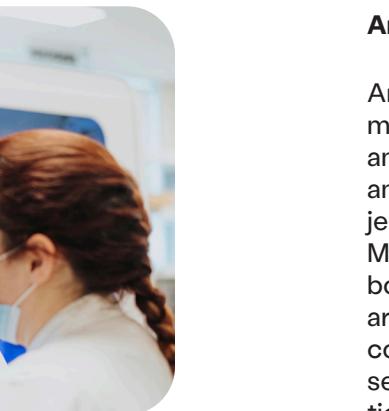
The McGill Interdisciplinary Initiative in Infection and Immunity (MI4) was created in 2018 to address the looming threat of a pandemic. Its researchers had no idea such an event would happen so soon. When reports of a mysterious virus came out of Wuhan, China, MI4 began to mobilize. Their time for action had come.

With the support of thousands of generous donors to the MUHC Foundation, MI4 was able to launch over 50 projects to research everything from testing to transmission to treatments. This was MI4's first test, and the group passed with flying colours.

Now celebrating its fifth anniversary, MI4 is looking forward to its next five years. In addition to continuing to research pandemics, MI4 has set its sights on two other fascinating areas: antimicrobial resistance and the microbiome.

“Did we expect a pandemic? Of course. There had been SARS, then MERS and Zika. We were putting up slides at talks showing the interconnectedness of the world via airplane routes and telling people that a pathogen could be in Canada in one flight. We had no idea at the time that a pandemic was just 18 months away.”

—Dr. Marcel Behr, Director, MI4



What is MI4?

Infectious diseases pose a real and dire threat to our world. That's why the McGill Interdisciplinary Initiative in Infection and Immunity (MI4) was created in 2018. With over 250 researchers and 5,000 staff from a wide range of fields, MI4 is finding new solutions to humanity's deadliest threats: tuberculosis, antimicrobial resistance, COVID-19 and many more. The group also studies immunity and how the immune system can be harnessed to fight infection.

Antimicrobial resistance: A looming threat to human health

Antimicrobial resistance (AMR) occurs when bacteria and other microbes become resistant to antibiotics, disinfectants and other antimicrobial products. This is already happening, putting lives and the foundation of modern medicine—infection control—in jeopardy. Under the leadership of Dr. Dao Nguyen, the new McGill Antimicrobial Resistance Centre is thinking outside the box to create solutions to antimicrobial resistance. Researchers are developing coatings that kill microbes on contact, which could be used on everything from handrails to hip replacements, searching for new antibiotics in unlikely places, such as the Arctic and more. The MUHC Foundation has raised over \$8 million to support the creation of the centre and fund research, equipment and personnel.

The microbiome: A microscopic world of possibility

On the immunity side, the McGill Centre for Microbiome Research is delving into the world of microbes that call our bodies home. The microbiome is a collection of micro-organisms—bacteria, viruses or fungi—that live on and inside us. Our microbiomes are critical to our health and help shape who we are, affecting everything from mental health to heart disease risk. Led by Dr. Irah King, the centre is working to better understand the role the microbiome could play in improving health. This includes work to understand the role the microbiome plays in the development of diseases such as Alzheimer's.

Pandemic response, AMR and the microbiome are just three examples out of dozens of ground-breaking projects, innovative ideas and interdisciplinary collaborations taking place at MI4. Made possible thanks to the generosity of donors, MI4 is now a global leader in curbing infectious disease—one that was created right here in Montreal.



Dr. Marcel Behr, Director, The McGill Interdisciplinary Initiative in Infection and Immunity (MI4)

Cardiology

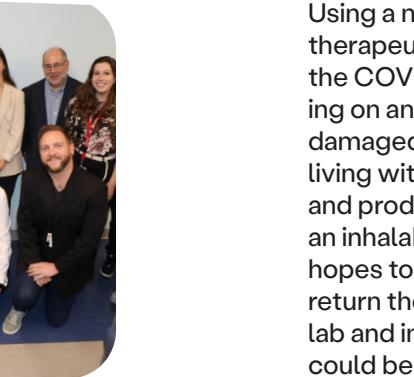
New research grows beating heart tissue in a dish

Though growing organs outside the body sounds far-fetched, a new study at the MUHC is not far off. The Heart in a Dish program, led by MUHC cardiologist Dr. Nadia Giannetti, is growing heart tissue outside the body for close study. Using stem cells taken from patients living with cardiomyopathy, a type of heart disease, Dr. Giannetti is able to grow the patient's heart cells in a petri dish for close study.

"We hope that in the near future, we'll be able to personalize the way we treat people with weak heart muscles to help them live longer, healthier lives."

—Dr. Nadia Giannetti, cardiologist and researcher

The team can even test possible treatments on the cells before trying them on the patient. This fascinating new approach is the ultimate in personalized medicine: instead of receiving a one-size-fits-all drug or treatment plan, each patient receives a tailored approach. Amazingly, the lab-grown tissue even beats!



A gift from the heart

At 84, Sharon Steinberg lives an active and social life, but it wasn't always this way. Diagnosed with cardiomyopathy, she experienced breathing difficulties that made going anywhere a challenge. Though a defibrillator helps Sharon lead a relatively normal life, cardiomyopathy has no cure. Wishing to advance research into her condition, Sharon enrolled in the Heart in a Dish program and made a significant donation to the MUHC Foundation in to support the research.

Respiratory Care

Innovative new respiratory research brings science fiction to life

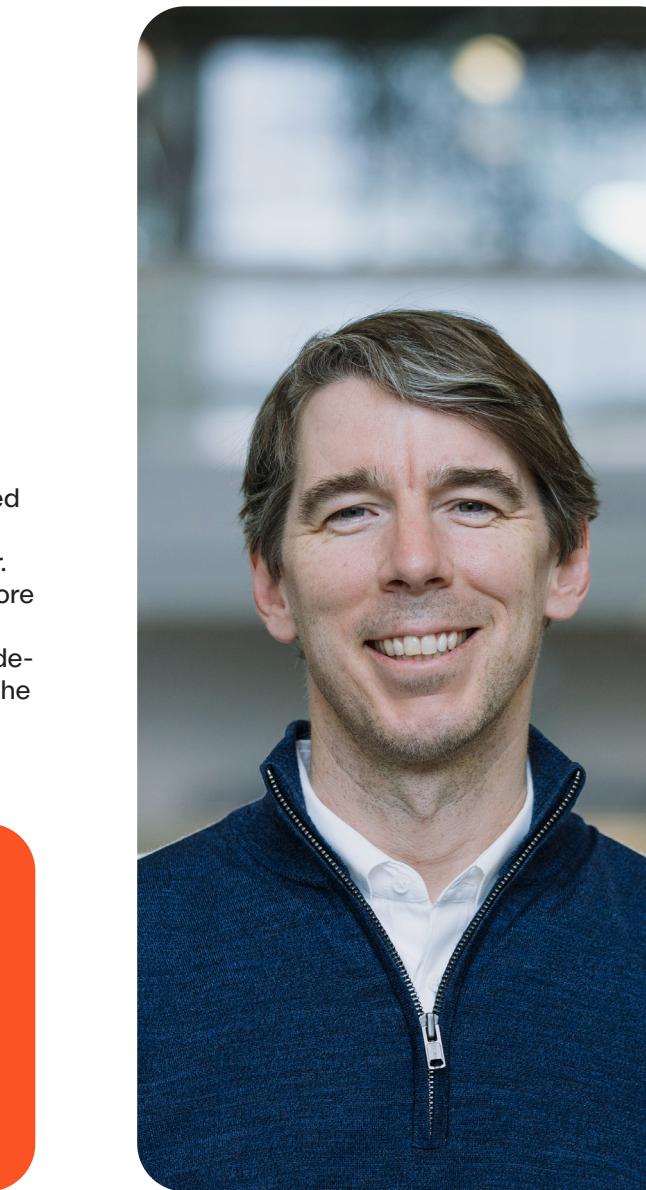
Chronic obstructive pulmonary disease (COPD) is a debilitating lung disease that blocks airflow into the lungs and makes breathing more and more difficult. It is also the third leading cause of death worldwide.

Recognizing the impact COPD has on people around the world, Dr. Ben Smith, a scientist at the Research Institute of the MUHC (RI-MUHC), is working toward an innovative treatment that could reverse this disease.

Using a new class of treatments called RNA therapeutics—the same technology that makes the COVID-19 vaccine work—Dr. Smith is working on an inhalable treatment that could repair damaged lung tissue. It works like this: in people living with COPD, lung cells become "exhausted" and produce fewer new, healthy lung cells. Using an inhalable RNA-containing aerosol, Dr. Smith hopes to reprogram these exhausted cells to return them to a healthy state. If successful in the lab and in subsequent human studies, many lives could be changed.

Award-winning research

Dr. Smith's work to treat COPD is the 2022 recipient of the Trottier Webster Innovation Award, a prestigious \$100,000 research award created thanks to generous donations from the Trottier Family Foundation and the R. Howard Webster Foundation to the MUHC Foundation.



Dr. Ben Smith

DOvEE

Dr. Lucy Gilbert's clinical trial is saving lives

Created by Dr. Lucy Gilbert at the MUHC, the DOvEEgene test can detect ovarian and endometrial cancers early, before they become deadly. Like all new medical treatments and tests, the DOvEEgene test must be rigorously tested before becoming available to the general public. Currently, 3,950 women are taking part in the final clinical trial, benefiting from the test in advance of its approval by Health Canada.

Already, the DOvEEgene test is saving lives. The DOvEE team has detected early-stage ovarian cancer in numerous participants, allowing them to receive treatment before the cancer spreads. The test is also helping women avoid cancer—DNA analysis shows patients whether they carry genes that predispose them to the disease. Armed with this knowledge, participants are able to take charge of their health by going through regular screenings or undergoing hysterectomies to avoid cancer altogether.

The DOvEE clinical trial, which has now been running for two years, would not have been possible without the generosity of donors to the MUHC.

Foundation. Thanks to you, the DOvEEgene test will soon be a standard part of care, ensuring fewer women lose their lives to ovarian and endometrial cancers.

"I see late diagnoses all the time. It's devastating to know that if we had caught it early, these women would have survived. The Stage 3 clinical trial of the DOvEEgene test is the culmination of years of work, and I am grateful to Blachford for supporting us as we bring DOvEEgene to all women."

—Dr. Lucy Gilbert, gynecologic oncologist at the MUHC



What is the DOvEE Project?

As a gynecologic oncologist, Dr. Lucy Gilbert has seen far too many women lose their lives to ovarian and endometrial cancers. These insidious cancers rarely present symptoms until it's too late. Determined to save more women's lives, Dr. Gilbert developed the DOvEEgene test. As routine as a pap smear, the test uses DNA sequencing to detect cancer in its earliest stages, allowing women to receive treatment right away and saving more lives.

Cancer

Liquid biopsy: a revolutionary new tool in cancer care

Liquid biopsy is a non-invasive test that uses blood, saliva or other bodily fluids to identify and monitor cancer in a patient's body. It can detect recurring cancers in their earliest stages, even before a tumour forms and help physicians monitor the growth and evolution of tumours to ensure they are providing the optimal treatment. It is the latest innovation in cancer treatment and will help provide personalized cancer care.

At the Research Institute of the MUHC (RI-MUHC), Dr. Anthony Zeitouni and Dr. Julia Burnier are developing liquid biopsy tests specifically for head and neck cancers. The test works by detecting fragments of the cancer's DNA circulating in the patient's blood. Because there are over 200 different types of cancer, a unique test must be developed for each type. The research team has been working for three years and have performed liquid biopsy on 130 head and neck cancer patients at the MUHC. Thanks to donor support, Dr. Zeitouni and Dr. Burnier are now preparing to expand their program to allow more patients to be monitored using liquid biopsy. This exciting advancement will allow more patients to receive personalized treatment that will undoubtedly save lives.

The benefits of liquid biopsy

- **Identification** – liquid biopsy can identify exactly what kind of cancer a patient has, allowing the most effective treatment to be chosen right away.
- **Monitoring** – Tumours grow and change over time. Liquid biopsy allows regular monitoring of cancer, allowing physicians to adapt treatments as needed.
- **Early warning of recurrence** – liquid biopsy can detect the recurrence of cancer in the body in its earliest stages, before it forms a tumour.
- **Minimally invasive** – currently, monitoring cancer requires invasive, often painful tissue biopsies—removal of small pieces of tissue for analysis. By contrast, liquid biopsy is no more invasive than a regular blood test.



Cancer researcher Dr. Julia Burnier with members of her team.

Breast Cancer

Improving treatment options for advanced breast cancer

Metastatic breast cancer occurs when cancer that started in the breast moves to another part of the body. Most often, the cancer moves to the liver and sadly, becomes untreatable. In the lab of Dr. Peter Metrakos and Dr. Anthoula Lazaris, several new discoveries have been made that could provide new treatment options to women living with metastatic breast cancer.

“People don’t die from primary breast cancer. They die from the metastatic disease. Our research is looking into the mechanism by which tumours grow. Once we know the mechanism, we can target the tumour and make it stop growing.”

**—Dr. Peter Metrakos,
Cancer Research Lead, RI-MUHC**

Outsmarting tumour growth

One reason cancer is deadly is that it takes the body’s resources for itself. Most cancers receive nutrients by growing their own blood vessels. As a result, cancer treatments have been developed to block blood vessel growth, starving the cancer. However, these treatments don’t work on breast cancer that has spread to the liver. Dr. Metrakos and Dr. Lazaris discovered that this type of cancer takes a different, sneaky approach: it uses existing blood vessels in the liver to obtain nutrients. This important discovery will help the researchers develop more effective treatments for breast cancer that has spread to the liver.

Monitoring cancer growth

Liquid biopsy is a powerful new tool that can detect and monitor cancer using a blood sample. Dr. Metrakos and Dr. Lazaris have developed a liquid biopsy test specifically for breast cancer that has spread to the liver. This new test is important because it will allow physicians to monitor the effectiveness of cancer treatments in real time and adjust therapies accordingly. This important discovery provides advanced monitoring for cancer

and will significantly improve the quality of life of women living with metastatic breast cancer.

Armed with new knowledge, the Metrakos Lab is now working toward taking their discoveries from bench to bedside to ensure patients fighting metastatic breast cancer receive cutting-edge care.

A mission to K.O. cancer

Stéphanie Drolet, president of Fondation Yvon Michel, lost her mother to metastatic breast cancer nearly 20 years ago. Determined to help other women fight and survive this terrible disease, she started Fondation Yvon Michel alongside her husband, boxing promoter Yvon Michel. Since 2019, the pair have held two galas and numerous other fundraising activities, raising \$288,000 to support metastatic breast cancer research at the MUHC.

Skills & Simulation

Simulation training is a lifesaving endeavour

Working in health care is demanding. Each member of a health care team is highly trained and must be ready to perform lifesaving medical procedures at any time. Mistakes can cost lives, so preparation is important. With the support of donations to the MUHC Foundation, the MUHC is now home to the Interprofessional Simulation Centre, a hands-on training centre where health care teams can hone their skills using the latest in simulation training technology.

The new centre allows the MUHC’s health care professionals to train alongside their peers in a wide variety of health care scenarios. High-tech simulation manikins can be programmed to simulate heart attacks or anaphylaxis; surgeons-in-training can perform procedures in virtual reality simulators that feel like the real thing; and custom simulations can be created in anticipation of performing a procedure on a real patient, ensuring every detail goes as planned. With your support, the MUHC’s simulation centre now offers dozens of courses and trained over 3,300 health care staff in 2022.

Together, we are ensuring that the MUHC is home to health care staff who are equipped to respond to anything.



Le Bal Rouge 2023



Celebration was in the air at *Le Bal Rouge* 2023. The MUHC Foundation's signature gala raised a stunning \$1.68 million to support breathtaking research and breath-giving care at the Montreal Chest Institute of the MUHC. Taking place at the historic Windsor Station, the upscale, luxury event was an homage to *The Great Gatsby* and the Roaring 20s.

Le Bal Rouge co-chairs Maria Della Posta, Lucie Guillemette, Sacha Haque and Lisa Giannone kicked off the evening with speeches about the incredible work of the MUHC's Division of Respiratory Medicine (also known as the Montreal Chest Institute) and the ground-breaking respiratory research taking place at the MUHC. Dr. Kevin Schwartzman, Director of the Division of Respiratory Medicine, was honoured at the gala for his leadership and his contributions to tuberculosis research and the MUHC's COVID-19 response.

Le Bal Rouge 2022



The MUHC Foundation's signature gala, *Le Bal Rouge* raised \$2 million in 2022 to curb the threat of infectious disease.

The glamorous event was an opportunity to rekindle Montreal's social scene after two difficult years. Windsor Station was elaborately adorned with gleaming candles, rows of red roses and gold accents. The energy was electric, with entertainment by Paul Chacra and 1945 the Band, Gabrielle Laberge, Dr. Draw et les Pixels Rouge and DJ Toddy Flores. Guests indulged in a gourmet four course meal catered by Armando Arruda of the Fairmont Queen Elizabeth hotel and classic Montreal smoked meat sandwiches to cap off the night.

MUHC's Got Talent



One night. 10 remarkable performances. \$677,000 raised.

November 16, 2022 was a night full of soulful music at the Corona Theatre for the MUHC Foundation's inaugural MUHC's Got Talent.

The event brought health care workers out of the clinic and onto the stage to showcase their hidden talents. Quebecers voted for their favourite performances, crowning five winners in support of lifesaving research and patient care. Conceived by two patients, Rony Cukier and Catherine Melling Turner, and modeled after the hit TV show, MUHC's Got Talent featured a wide range of musical talents, from MUHC health care workers to three high school groups. Funds raised support excellence in patient care and research at the MUHC.

Blindfold Run



Quebecers will have access to better glaucoma care thanks to one intrepid ophthalmologist. Dr. Hady Saheb, a glaucoma specialist at the MUHC's McGill Academic Eye Centre (MAEC), pledged to run 50km while blindfolded to raise funds for the MUHC Foundation in support of glaucoma care. With the help of a sighted guide, he completed his run and raised \$40,000 in the process.

Glaucoma is one of the leading causes of blindness for people over 60 years of age. Frighteningly, glaucoma can develop without warning signs.

Thanks to Dr. Saheb, fewer Quebecers will experience blindness as a result of glaucoma.



The Chiara Family Winter Classic

Eleven Montreal Canadiens alumni came together in February to play a friendly game in support of the MUHC Foundation. Organized by MUHC Foundation board member Vincent Chiara, the hockey classic allowed donors to play against former NHL stars, including Patrice Brisebois, Sergio Momesso and Richard Sevigny. Canadiens legend Yves Lambert coached the team.

The festive outdoor game raised \$300,000 in support of the McGill Interdisciplinary Initiative in Infection and Immunity (MI4), which brings together over 250 researchers to combat infectious diseases, antimicrobial resistance and more.

Other events

\$31,901

Raymond James Charity Softball Game

In support of the Montreal Chest Institute

\$153,000

Souper benefice Fondation Yvon Michel

In support of metastatic breast cancer research

\$203,000

Raise Craze & Pink in the City Gala

In support of metastatic breast cancer research

\$35,000

Run for a Reason

In support of various causes at the MUHC

\$40,000

Lyceum of Greek Women of Montreal Fashion Show

In support of the DOvEE clinical trial

Health Matters

Three years of inspiring interviews

Every Sunday at 12pm on CJAD 800, Health Matters was there to inspire you with patient stories, innovative research and exciting fund-raising updates. After nearly three years on air, Health Matters had its last show on June 25, 2023. We are so proud of the podcast, which provided trusted information about COVID-19 during an uncertain time, inspired countless donations that are having a positive impact on health care, and helped educate Montrealers about their health.

Thank you to everyone who listened.

Though Health Matters is no longer producing new episodes, you can still listen on Spotify, Apple Music or wherever you get your podcasts.



Tarah Schwartz, host

151
episodes broadcast

93
hours of interviews

600
fascinating guests

A year of giving

Big or small, your donation matters

In 2022–2023, the MUHC Foundation raised a record-breaking \$29 million to support patient care, research, equipment and more at the MUHC. This brings our *Dream Big* Campaign total to \$152 million of our \$200 million goal. You made this possible.

Over the course of the year, \$25.8 million was disbursed to the MUHC. Here is a breakdown of how these funds are making a difference.

Patient Care

\$3,615,620 is supporting excellence in patient care for a healthier community.

Research

\$17,343,990 is enabling ground-breaking research to create the cures of tomorrow.

Equipment

\$409,576 is helping purchase state-of-the-art medical equipment to improve care.

Hospital redevelopment

\$4,440,000 is supporting critical upgrades to hospital infrastructure.

Strength in numbers

Small donations throughout the year add up to a big impact. See how your gift is making a difference.

\$2.7M raised through donations under \$10,000

\$200K raised through monthly donations

\$242K raised thanks to grateful MUHC patients



\$5M Estate Gift

Herta Vodstrcil Supports Health Care Excellence

Herta and Tomas Vodstrcil were forced from their home in Belgrade during Nazi occupation. Their story of seeking a better, safer life in Canada is one many can relate to. After long and prosperous lives in their new country, the Vodstrcil's decided to give back to their fellow Canadians. The family left an extraordinary legacy gift of \$15 million to three hospitals across Montreal, including \$5 million to the MUHC Foundation in support of the MUHC. The family's gift is having a vast impact on patient care and improving medicine for all. The Vodstrcil family's gift is supporting the following projects at the MUHC:

Women's Healthy Heart Initiative: Founded by nurse clinician Wendy Wray, the Women's Healthy Heart Initiative (WHHI) is a free, non-referral program that focuses on awareness, prevention and education to empower women to improve their heart health. The Vodstrcil gift created an endowment that ensures the WHHI will have funding to continue operations in perpetuity.

Vascular surgery prehabilitation: Most of us are familiar with rehabilitation, the process of recovery after surgery. Dr. Kent MacKenzie and Dr. Heather Gill flip this idea on its head, helping patients improve their fitness through exercise and nutritional support before they have surgery. This program is revolutionary for patients, allowing them to recover in a fraction of the time normally required. The Vodstrcil's gift allowed the program to open a new prehabilitation centre at the MUHC Glen site and expand the program to ensure more patients can benefit from prehabilitation.

Therapeutic endoscopy: Therapeutic endoscopy is a relatively new form of treatment for disorders of the intestines. It involves using an endoscope—a long, flexible tube that can be inserted into the digestive tract to view its interior—to remove colorectal tumours and blockages, stop bleeding and more. The Vodstrcil's support is helping create a new state-of-the-art therapeutic endoscopy suite at the MUHC. The new technique is already benefiting dozens of patients, who can receive life-changing procedures, such as clearing intestinal obstructions caused by tumours, without the need for open surgery. Most patients are discharged the same day.

The Vodstrcil estate gift is also supporting innovation in nursing practice to advance the profession, use of artificial intelligence (AI) to guide decision-making in risky surgeries, and a critical research database that will help improve heart surgery.

Financial highlights

At the MUHC Foundation, we raise funds that help save lives and push the boundaries of research. In 2022–2023, we raised over \$29 million to make our dreams for health care a reality. Thank you for your support.

Detailed financial statements are available on the MUHC Foundation's website.

STATEMENT OF OPERATIONS

For the fiscal year ending on March 31, 2023

REVENUE	
Donations and grants	24,914,566
Estates	1,376,815
Activities	3,098,983
	<u>29,390,364</u>
EXPENDITURES	
Administrative costs	4,644,110
Fundraising and campaign costs	1,793,401
	<u>6,437,511</u>
OTHER INCOME (EXPENDITURES)	
Investment income	457,509
Investment management fees	(591,664)
Other income	<u>172,555</u>
	<u>38,400</u>
(Deficiency) excess of revenue over expenditures before the following	22,991,253
Distributions for the benefit of the MUHC	25,809,185
(Deficiency) excess of revenue over expenditures for the year	<u>2,817,932</u>

LIABILITIES AND CAPITAL	
Current	
Accounts payable and accrued liabilities	2,365,127
Payable to the MUHC	460,499
	<u>2,825,626</u>
Mortgage on land and building	29,884,098
	<u>32,709,724</u>
Capital	
Fund balances	125,128,402
Funds held by Trustees	7,034,287
	<u>132,162,689</u>
	<u>164,872,413</u>

STATEMENT OF FINANCIAL POSITION

March 31, 2023

ASSETS

Current	
Cash	5,672,555
Other receivables	267,835
Prepaid expenses and other assets	866,126
	<u>6,806,516</u>

INVESTMENTS

Leasehold improvements	127,129,452
Artwork	26,190
Land and building	1,026,157
	<u>29,884,098</u>
	<u>164,872,413</u>

LIABILITIES AND CAPITAL

Current	
Accounts payable and accrued liabilities	2,365,127
Payable to the MUHC	460,499
	<u>2,825,626</u>

MORTGAGE ON LAND AND BUILDING

Mortgage on land and building	29,884,098
	<u>32,709,724</u>

CAPITAL

Fund balances	125,128,402
Funds held by Trustees	7,034,287
	<u>132,162,689</u>
	<u>164,872,413</u>

MUHC Foundation receives prestigious accreditation



In November 2022, the MUHC Foundation was proud to receive accreditation from Imagine Canada for excellence in non-profit accountability, transparency and governance. This program recognizes excellence and sets national benchmark leadership standards for charities and non-profits. Imagine Canada's seal of excellence signals that the MUHC Foundation has met the rigorous criteria of the program and is committed to good governance. The MUHC Foundation is only the second hospital charity in Quebec to receive this prestigious designation.

"Imagine Canada accreditation is a mark of the dedication of our board of directors, employees and volunteers. We hope that this recognition will help us have an even greater impact on health care."

—Harris Poulis, Interim President and CEO, MUHC Foundation

MUHC Foundation named one of Canada's Most Admired™ Corporate Cultures



On March 1, 2023, members of the MUHC Foundation's outstanding team traveled to Toronto to accept a prestigious award. Canada's Most Admired™ Corporate Cultures recognizes the foundation's commitment to a workplace that is open, transparent, values respect and communication, and embraces innovation.

Canada's Most Admired™ Corporate Cultures is administered by Waterstone Human Capital, Canada's leading cultural talent management firm. The MUHC Foundation is proud to have been selected for the award from dozens of applicants.

2023 Honour Roll

The Honor Roll lists the individuals, companies and foundations who have made exemplary donations in 2022-2023.

Visionaries \$1,000,000 +

Fondation Courtois
Doggone Foundation

Influencers \$100,000 to \$999,999

Anonymous (1)

A Art for Healing Foundation

Albert and Florence Aziz Family Foundation

B Bachynski Family Foundation

Bank of Nova Scotia

Hyman Beraznik

BMO Groupe financier

C Canadian Cancer Society

Carmie and Joey Saputo Foundation

CIBC

Circle CVI

D France & André Desmarais

Marcel Dutil

E Elina & Giuseppe Borsellino Family Foundation

F Fondation Mirella & Lino Saputo
Foulkes & Neylon Medical Services Inc.

H Rae Heenan
Hewitt Foundation
Hydro-Québec

J Jones Family

L Suzanne Legge & R. Jeffrey Orr
Lotte & John Hecht Memorial Foundation

M Fondation Yvon Michel
Morris and Bella Fainman Family Foundation

N Novartis Pharma Canada Inc.
Novo Nordisk Canada Inc.

P Pfizer Canada Inc.
Power Corporation du Canada

R RBC Foundation
RBC Royal Bank

Rio Tinto Alcan

Mike & Valeria Rosenbloom Foundation

The Rossy Family Foundation

S William & Joyce Sinclair
Sharon Steinberg

Joan M. Stevens

Richard & Edith Strauss Foundation

T TD Bank Group
Fondation Familiale Trottier

W R. Howard Webster Foundation

Chairs Council \$10,000-\$99,000

Anonymous (5)

A Felicia & Arnold Aaron Foundation
Joseph Abbondonato

AbbVie Corporation
Air Canada
Alcon Canada Inc.
A. Allaire & P. Novas
Alpha Tau

Altru Foundation

The late Phyllis Amber

American Iron & Metal Company S.E.C

Amgen Canada Inc.

Aram & Elmerinda Baronian

AstraZeneca Canada Inc.

Jean & Cynthia Aucoin

Avon Foundation for Women Canada

Marilyn Avirth

B Joseph Bakish

Banque Nationale du Canada

William Barrett & Katherine Minardo-Barrett

Baxter Corporation

Paul D. Beattie

Jean Beaudry

Behaviour Interactive

Heidi Bell

Dr. Mimi M. Belmonte

Mitchel Benovoy

Melanie Bernier

Fondation Famille Bertrand

The Birks Family Foundation
John & Janet Blachford
Boehringer Ingelheim (Canada) Ltd.
Broccolini Construction Inc.
Eric Bushell
Business Development Bank of Canada (BDC)

C CAE
Ferron Campbell
Fondation du cancer du sein du Québec
Lawrence Cannon
Perry C. Catellier
Celebrations Party Rentals
Charities Aid Foundation America
CIBC Global Markets Inc.
Vincenzo Civitella
CN

Drs. Richard & Sylvia Cruess
Ron Cukier
Neil Cunningham
Cure Foundation
Cutimed Inc

Grassrots

Groupe Infrastructure santé McGill

Groupe Santé Biron

Groupe WSP Global Inc.

H Robert Hanna
Richard M. Hart
The Hay Foundation
James Hewitt
Christopher D. Hyde

I Incyte Biosciences Canada
Invera Inc.

F Federal Construction Inc.

Fiera Capital

Flora Ann Birks Foundation

Fondation Familiale Maria et Russell-Hiscock

Fonds de solidarité FTQ

Friends of the MUHC

G Dr. Robert John Gardiner

Pamela C. Georges

Gilead Sciences

Robert Goldenberg

J Johnson & Johnson
Robert Johnson

Dana Massaro

McConnell Foundation - Fondation

McConnell

Dr. Jonathan Meakins & Dr. Jacqueline

McClaran

Medtronic Canada

Medtronic Canada

Merck Canada Inc.

Mi Corazon Foundation

Andrea & JD Miller

Georges E. Morin

Tasso Kostelidis

Angèle Martineau & Michal Kuzmicki

"Your support is helping the MUHC come to the forefront of clinical trials and life-changing patient care."

—Dr. Molly Warner, hematologist

Mr. Puffs Restaurant Inc.

Bess Muhlstock & Paul Machnik

N Dr. Eleanor Nicholls
NWD Systems (Montreal) Inc.

O Denys O'Grady
Ovarian Cancer Relief Foundation's Dawn Ride

P Ram & Durga Panda
John & Adrienne Peacock
Peter & Claire Kruyt
Pomerleau
Stephen Potten
Pureology Canada

Q Queen Elizabeth Hospital Foundation-Health Fund

R John & Phyllis Rae
Reitmans (Canada) Limited
Ronald Reuben Family Foundation
Nancy E. Roland & Christy Grant
Randy Rotchin

S Sanofi Aventis
Scotia McLeod Charitable Foundation
Scotia Trust
Amal Seifeddine

Patrick M. Shea and Laurie Birbilas
Barbara and Gerald Sheiner Foundation
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— Stefano, monthly donor



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