# Beyond nice words: learning from past integrated (food and nutrition) governance approaches

Food Systems e-course 2024

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#### Food system governance

Policy | Polity | Politics

Governance is a process, and outcomes will vary depending on which dimensions are considered and overtime



#### Food systems high on political/development agendas







## Food system transformation agendas are 'hot'



126 countries have (integrated) national pathways

- 155 have national food systems convenors
- Overarching frameworks that explicitly set out integrated food (system) policy efforts across an administration's sectors, possibly in interaction with broader governance networks. (Cf. Candel, 2019)



# The story of integrated food and nutrition policies





### Integrated food and nutrition strategies in SSA

Table 1

Overview of integrated food and/or nutrition security strategies in Sub-Saharan Africa.<sup>2</sup>

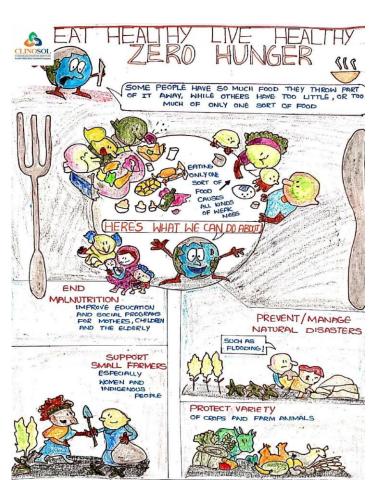
Country	Strategy	Years	Country	Strategy	Years
Angola	National Food Security and Nutrition Strategy	2009–2013	Madagascar	Plan National d'Action pour la Nutrition	2012–2015
Benin	Plan Stratégique de Développement de l'Alimentation et de la Nutrition	2009-?	Malawi	Food Security Action Plan	2008–2013
Botswana	?		Mali	Programme national de sécurité alimentaire; Politique Nationale de Nutrition	2006–2015; 2012–2021
Burkina Faso	Politique Nationale de Sécurité Alimentaire et Nutritionelle	2013-	Mauritania	Stratégie Nationale de Sécurité Alimentaire pour la Mauritanie; Plan d'Action Intersectoriel de Nutrition	2012-?; 2012-2015
Burundi	Programme national de sécurité alimentaire; Multi-sectoral Food and Nutritional Security Strategic Plan	2009–2015; 2014–2017	Mauritius	Food Security Plan	2008–2013
Cameroon	Politique et Programme Nationale d'Alimentation et de Nutrition	2007–2011	Mozambique	Multisectoral plan for chronic malnutrition reduction; Food Security and Nutrition Strategy	2011–2020; 2007–2012
Cape Verde	Estratégia Nacional de Segurança Alimentar e Nutricional	2015–2020	Namibia	National Food and Nutrition Policy; Strategic Plan for Nutrition	1995–?; 2012–2015
Central African Republic	Programme national d'investissement agricole, de sécurité alimentaire et nutritionelle; Politique Nationale de Nutrition de la République Centrafricaine	2013–2018; 2013–?	Niger	Plan National D'Action Pour La Nutrition	2007–2015
Chad	Programme National de Sécurité Alimentaire	2013–2020	Nigeria	National agriculture and food security strategy; National Strategic Plan of Action for Nutrition	2010–2020; 2014–2019
Comoros	?		Rwanda	National Food and Nutrition Policy	2013-2018
Congo	Cadre Stratégique de Lutte Contre la Malnutrition au Congo horizon 2025	2015–2025	São Tomé and Príncipe	Programme National de Sécurité Alimentaire et Nutritionelle	2012-
Côte d'Ivoire	Plan national de nutrition; Programme National de Sécurité Alimentaire et de	2016–2020; 2009–?	Senegal	Plan de Réponse à l'Insécurité Alimentaire et Nutritionelle	2014-

#### What can we learn?

- Common (wholistic) visioning and framing
- Organize horizontal and vertical policy integration
- Understand facilitating/inhibiting mechanisms
- Going beyond paper realities
- Policy discrepancies in practice



#### Common visioning/framing nutrition



Ambiguous framing of nutrition

 Coexistence of competing frames in same context

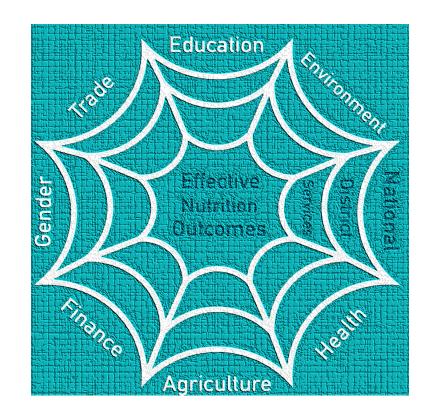
 Reinterpretation at different governance level, reducing legitimacy

#### Organise horizontal and vertical policy integration

- Connect policy goals with concrete policy actions
  - Policy dimensions shift at different paces, varied directions

Coherence across governance levels, regions

Understand conditions determining integration

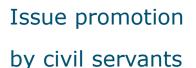




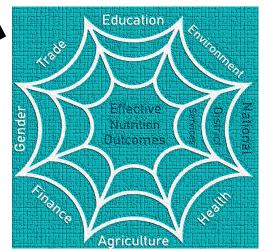
#### Understand facilitating/inhibiting mechanisms

#### **Increased integration**

International policy promotion by donors



Learning from policy implementation



#### **Decreased integration**



Leadership turnover



Turf wars

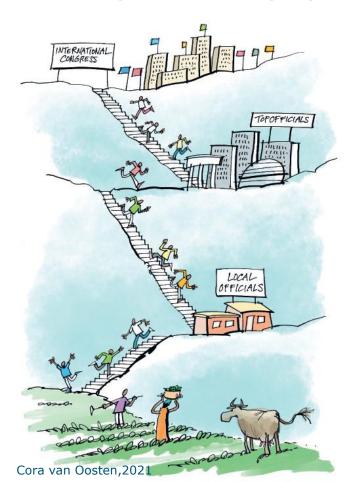


Blame transfer



Namugumya et al. 2021

#### Go beyond the paper policies



- Street level bureaucrats (re)developed integrative policy during implementation
  - Bundling services, Ritual task performance
  - Down prioritisation, Non-involvement

Leadership and resource allocation are key

Bottom-up governance reshapes national outcomes

#### Going beyond paper policies

- Capacitate agency of food system stakeholders -> invest in technical and functional
- Boundary spanning actors important in navigating technical, sector and spatial boundaries

 Adaptability and responsiveness to uncertainties and volatile pressures supports transformation





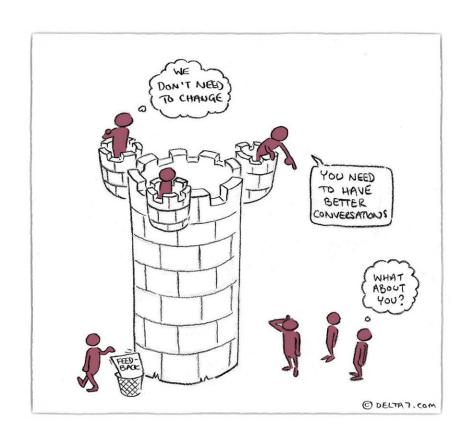
#### Recap

Challenge 1: Forward looking decisions should learn from the past trajectories

Challenge 2: Moving from nice words to action on the ground

Challenge 3: Sustain commitment in implementation

Challenge 4: Capacitate agency of stakeholders





# Q & A



