Fairshare Educational Foundation T/A ShareAction

Annual Report and Financial Statements

31 January 2022

Company Limited by Guarantee Registration Number 05013662 (England and Wales)

Charity Registration Number 1117244

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Reference and administrative details

Board of Trustees and Directors Paul Dickinson (Chair)

Jane Cooper (resigned March 2022)

Lisa (Rebecca) Warren

Olivia Dickson Alice Steenland

Kevin Chuah (appointed June 2021) Nicholas Glicher (appointed June 2021) Sonia Shah (appointed April 2022) Hugh Wheelan (appointed April 2022)

Chief Executive Catherine Howarth

Charity name Fairshare Educational Foundation

(Trading as ShareAction)

Registered and principal office 63/66 Hatton Garden

Fifth Floor Suite 23 London EC1N 8LE

Company registration number 05013662

Charity registration number 1117244

Auditor Buzzacott LLP

130 Wood Street

London EC2V 6DL

Principal bankers HSBC

60 Queen Victoria Street

London EC4N 4TR

Report of the Chair of the Board Year to 31 January 2022

The financial year ending 31 January 2022 was again a remarkably positive one for ShareAction and its mission. ShareAction continued to grow and in size and reputation, with funds secured to further increase our activities and impact in 2022/23 and beyond.

Amongst other achievements, we made further progress in increasing the number of FTSE 100 companies who are Living Wage employers, reaching a significant milestone with now more than half of those listed achieving accredited status. Through our research and rankings, we also continued to increase accountability across the banking, insurance and asset manager sectors, conducting many hours of productive follow up engagements with key firms on performance across climate, biodiversity and human rights.

Our corporate campaigning went from strength to strength during the year, with our banking team supporting a coalition of institutional and retail investors securing an agreement from HSBC to phase out the financing of coal and set 1.5C aligned emission reduction targets across its portfolio; significant given the bank's exposure in Asia. Our programme of work on the nutrition profile of food and drinks sold by major supermarket retailers resulted in the first health based shareholder resolution filed a UK-listed company. This secured a pledge from Tesco to commit to increasing the sale of healthy products across the UK and Ireland and put pressure on the other main sector players to do the same. All of this was carried out through collaborative work with investor networks who share our values.

We asked over 100 AGM questions during the year at 81 different companies and welcomed 15 new activists. Questions supported our corporate campaigns, with living wages and ethnicity pay gap, fossil fuel financing and decarbonisation targets as well as healthy food targets all covered.

Operationally, ShareAction proved resilient, with many staff enjoying the opportunity to reconnect in person, whilst also embracing hybrid ways of working. The year has seen has investment in our enabling capabilities to meet the increased scale of the organisation, with new senior staff joining in our supporting teams.

Both Trustees and management team continue to pay close attention to the risks as well as the opportunities faced by the charity in delivering our ambitious mission. The work of the dedicated Finance, Audit, Risk and Controls, Governance and Nominations, and Human Resources and Remuneration Committees have helped facilitate excellent governance and allowed the Board to take a more strategic focus.

Looking back at the last year and forward to the many exciting plans that ShareAction has in the coming years, I am both proud of our achievements and positive about the organisation's ability to sustain, indeed grow, its impact. There will no doubt be further challenges to be faced, but ShareAction has proven itself to be resilient and capable of thriving in all conditions.

We are grateful, as ever, to the many foundations, grant givers and individual donors supporting our work and thereby backing our vision of a financial industry that delivers greater public benefit.

The work of ShareAction is more important than ever, as we face ever more challenges to the social and ecological boundaries that define the security we have come to expect from society.

Report of the Chair of the Board Year to 31 January 2022

I wish the ShareAction team along with the many networks of supporters and partners all success in using our growing strength to meet the huge challenges ahead of us in these crucial years.

Multiple stakeholders are coming to recognise we will need to use the full potential of government to protect society over the decades ahead. From climate change to biodiversity and from human rights to health, corporations, NGOs as well as governments all realise we need to see unprecedented action. ShareAction will continue to ensure the financial system plays an active role in forging the new legislative and regulatory consensus necessary to protect citizens of the world. This is the decisive decade.

Paul Dickinson

Chair

The Trustees (who are also directors of the charitable company for the purposes of the Companies Act) present their annual report together with audited financial statements of Fairshare Educational Foundation (trading as ShareAction) (the charitable company) for the year ended 31 January 2022.

The financial statements have been prepared in accordance with the accounting policies set out on pages 20 to 23 therein and comply with the charitable company's governing document, applicable laws and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Objectives and activities

Activities and specific objectives

ShareAction's charitable objects can be summarised as: "the promotion of ethical and responsible investment for the public benefit in order to advance: the relief of poverty, protection of the environment, promotion of human rights, sustainable development, and compliance with the law and ethical standards of conduct". The following ancillary charitable objectives complement this core object:

- to advance the education of the public in the principles and effects of ethical and responsible investment (RI); and
- to undertake and promote research relating to ethical and responsible investment, making the results publicly available.

The company has been set up as a non-profit making charitable company. In designing their policies to meet their objectives the Trustees have paid due regard to the Charity Commission's guidance on public benefit.

Our theory of change captures our work under three focus areas – investor strategies, corporate strategies and movement-building strategies.

Investor and Public Policy Strategies

With this work, we aim to educate and influence investors and policymakers, through:

- Surveys and published rankings that make transparent the RI performance of institutional investors and define higher standards;
- Tailored engagement with institutional investors to drive up their RI performance;
- Building and supporting networks of asset owners that enable peer-to-peer support for ambitious RI practice;
- Advocacy to policy makers and regulators in support of RI, investor transparency and investor accountability.

Corporate Strategies

Our corporate-focused work is designed to change companies' behaviour, by:

- Publishing briefings and analytical reports on companies' performance and companies' exposure to risks in respect of a range of environmental and social topics. These publications are designed to inform and facilitate investor engagement with companies;
- Coordinating collaborative investor dialogue with companies to secure commitments to reduce negative impacts and increase positive impacts;
- Organising more forceful investor activism (e.g. shareholder resolutions) where dialogue proves ineffective at shifting companies onto a sustainable pathway.

Movement-building Strategies

Here we work with individual savers and other organisations to **inspire support for RI and amplify our message, through:**

- Public communication campaigns designed to build support for RI;
- Growing and supporting networks of civil society groups and individual investors to enable personal and collective action on RI.

Notable achievements

Some notable highlights from 2021/22 include:

- Securing agreement from HSBC that the bank would phase out financing of coal by 2030 in OECD countries and by 2040 in the rest of the world & set 1.5C aligned emission reduction targets for its sectoral portfolios, starting with oil and gas and power.
- Securing 10 additional commitments from FTSE 100 companies to accredit as Living Wage employers and to grow our Good Work Investor Coalition from 35 to 40 investor participants at the end of the year. During the year we passed a key milestone with more than 50% of FTSE 100 companies now accredited with the Living Wage Foundation.
- Securing a commitment from Tesco to shift, over the next 5 years, to a minimum of 65% of food and non-alcoholic drinks sales being classified as healthy by the Department of Health. Tesco's move followed the filing of a high-profile shareholder resolution by ShareAction, which we withdrew before the 2021 AGM following publication of Tesco's new target. Positively, other major UK retailers with whom ShareAction was engaging made commitments to improve the health profile of their food and drinks range in the months following Tesco's pledge, demonstrating the sector-wide impact of such a major player stepping up on public health.
- Publishing reports and surveys ranking actors in the global asset management sector, the global insurance companies, and the European banking sector. We published an assessment of the climate and biodiversity practices of Europe's largest 25 banks ahead of COP26.

Publishing substantial pieces of research on decarbonising the real estate sector, on the methodologies being applied by banks to track alignment of financing decisions with the temperature goals of the Paris Agreement, as well as a briefing for policy makers on the role of investors in achieving a Just Transition to a Net Zero economy.

We launched the Occupational Stewardship Council, providing secretariat services alongside the Department for Work and Pensions. The Council was launched in July with 28 members form across the UK's pension landscape. The Council exists to provide peer-to-peer support within the UK's pension sector around RI practice, particularly stewardship.

Risk management

During the year we embedded a new standalone financial risk management framework that formalises our visibility and decision making around our key financial risks of solvency and liquidity. This provides an approach to managing risk that encourages frequent consideration of risk throughout the organisation and increases our focus on the most strategic risks that we face. This will also provide a platform for us to build out our risk management and compliance processes as ShareAction continues to grow.

As the organisation evolves, becomes more international, and takes on larger projects we continue to monitor and update our risk register. Below, a summary of what we see as our key risks and relevant mitigations.

Risk and Description

Mitigation

Investor Engagement

ShareAction being unable to maintain its relationships and influence with investors.

This is mitigated through use of Salesforce as a tool for managing external relationships, quality control on publications and regular communications with investors.

Competitive Landscape

In an increasingly crowded landscape, there is a risk if ShareAction's value proposition is no longer distinctive.

A competition landscape map is in place which identifies threats and opportunities, with clear relationship owners for each key organisation. A strong narrative is used to assert ShareAction's vision of responsible investment and unique value proposition.

Business and resource planning

ShareAction takes on work that is not sufficiently resourced or sufficiently funded.

There is oversight of bids by fundraising and finance teams, with business planning and reporting process frameworks in place and regular reviews at team and leadership level.

Litigation and Legal support

ShareAction could be subject to litigation resulting in financial and reputational damages.

There is quality control on publications, with a clear appropriate "tone of voice" for ShareAction and disclaimers on publications.

Organisational Change

If ShareAction were to fail to have the right structure, infrastructure, leadership skills and experience, this could result in failing to achieve our goals and attract funding, alongside failing to retain staff, recruit new staff or maintain its culture.

Managing growth is a key focus for ShareAction's leadership team. As part of this, a people strategy is being developed to guide organisational change.

Perceptions of ESG investing

Rising anti-ESG sentiment could make it more challenging for ShareAction to deliver on campaigns, sustain attention of investors and attract fundraising.

Existing campaigns and research publications already attempt to make the case for why investors should engage. We are working on creating more consistent rationales for why investors should become involved with our activities and outputs.

The Trustees are alert to these risks and the Finance, Audit, Risk and Controls Committee actively monitor them on behalf of the board.

Public benefit

The Trustees confirm that they have complied with the duty in Section 17 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission. Our continued success in using the tools of the investment world to promote good corporate citizenship contributes to embedding better social and environmental practice among large publicly listed firms. This in turn has a range of real-world effects that deliver public benefit including, for example, lower carbon emissions, more nutritious diets, and higher wages for the lowest earners. These positive outcomes are in line with our charitable objects.

In addition, our considerable influence on the stewardship and responsible investment policies of large pension funds, insurance companies, asset managers and charitable trusts contributes to the embedding of better practice within UK and international investment community. The major investors we influence look after the retirement savings of millions of working people, including many on modest incomes. Our work, particularly on fiduciary duties, encourages major investment firms and pension schemes to stay focused on the interests

and wellbeing of the people whose funds they manage. Encouraging large institutional investors to act as responsible stewards of other people's assets is critically important to achieving a pension system that delivers the greatest possible benefit. We consider this an important element of the public benefit that flows from our activities.

Our training and educational events have helped to equip and support people in the UK who want to use their investments as a leverage point for dialogue with companies. The feedback from our training has shown how empowering people find it to access that kind of knowledge, and to have the opportunity to influence companies with a significant social and environmental footprint.

Financial review

Results for the year

We ended the year showing year-on-year growth with income of £3,606,201 (2021 - £3,124,862) and an unrestricted surplus of £72,466 (2021 – surplus of £284,762).

The charity received grants and donations totalling £3,226,462 (2021 - £2,786,262). Of the 21 (2021 – 36), organisations making grants and donations 19 (2021 - 23) made restricted grants as shown in note 4 to the accounts, and 13 (2021 - 23) made unrestricted grants as shown in note 1 to the accounts. The charity received £145,194 in donations from individuals (2021 - £93,165). The amount of cash held and cash equivalents had increased at year-end to £2,033,372 (2021 - £2,149,095).

In the current year 10 member organisations contributed fees amounting to £18,000 (2020 – 12 member organisations - £17,750). CRIN income remained stable with 20 CRIN members contributing membership fees of £97,733 (2021 - 20 members contributing fees of £92,350). Income from our Workforce Disclosure Initiative generated £194,219 from 57 signatories (2021 - £117,815 from 49 signatories).

Reserves policy

It is the policy of the charity to maintain a reserve of unrestricted funds that is at least equivalent to three months budgeted expenditure as approved by the Board and as amended from time to time to take into account, for example, projected material changes in human and other resources, and new or abandoned projects not fully resourced out of restricted income.

The reserve is necessary to provide a buffer against unbudgeted and unexpected expenditure, thereby ensuring that adequate resources are always available to meet fixed and variable operational costs and unfunded projects, and to ensure that restricted funds, which currently provide the majority of the charity's incoming resources, are always safeguarded for the purpose for which they were provided.

Furthermore, as a crucial management tool, regular monitoring of adherence to the policy is undertaken at meetings of the Board and Finance, Audit and Risk Committee so that the Trustees may satisfy themselves as to the on-going financial viability of the charity. The leadership team track reserves as a key metric in their monthly management accounts.

It is the Board's opinion that the current level of reserves is commensurate with the risks identified in its latest risk assessment, but the Board will review this policy at regular intervals, making any amendments necessary to ensure that it is always adequate for the charitable company's purposes.

At 31 January 2022, the charity held unrestricted funds of £1,131,430 (2021 - £1,058,964) and £40,000 restricted funds (2021 - £nil). After adjusting for the net book value of tangible fixed assets, and excluding those reserves which have been designated, free reserves stood at £1,124,128 (2021 - £1,055,392). This level of free reserves is equal to 2.3 months' expenditure based on our average monthly budgeted spend for 2022/23 and is in line with the policy.

Future plans

ShareAction has successfully secured funds to commence major new programmes in 2022/23 focussed on health, biodiversity and climate change. This will lead to substantial growth in turnover and expenditure in the year, with investment in infrastructure to support this.

Structure, governance and management

Governing document

Fairshare Educational Foundation (trading as ShareAction) is a company limited by guarantee without share capital and, since December 2006, also a registered charity. The company was established under a Memorandum of Association (subsequently amended) which established the objects and powers of the charitable company and is governed under its Articles of Association. Each member's liability is limited to £1.

Recruitment and appointment of Trustees

The directors of the company are also charity trustees for the purposes of charity law. The Trustees are elected annually at the Annual General Meeting or may be co-opted by the Trustees to fill a vacancy or to bring the number of trustees up to the maximum number of 10 allowed by the Articles of Association. Any retiring Trustee may be re-appointed provided that his or her period in office does not exceed six consecutive years (or nine years in the case of a Trustee elected to the chair mid-term)

It is the practice of the charity to openly advertise opportunities to join the board of trustees.

Induction and training of Trustees

Most Trustees already have experience of charitable organisations on appointment but if this is not the case they are provided with best practice and guidance (our membership of NCVO affords the charity access to the relevant resources). Their experience is developed further through their work with ShareAction. The Trustees spend time together to review the charity's strategy and progress annually, and also attend a session with the staff of the charity to discuss strategy and plans together. The Chair will undertake a board review from time to time involving each Trustee in making an appraisal of his or her contribution, skills, and areas for development.

Organisation structure

The Trustees are required to hold at least three meetings each year and currently meet four times a year as a Board. The Trustees, assisted by the Chief Executive, are responsible for the governance of the charitable company. Trustees oversee and agree the strategy of the charity.

The Board delegates a number of its powers to three committees of Trustees, the Finance, Audit, Risk and Controls Committee (FARC), the HR and Remuneration Committee and the Governance and Nominations Committee. These committees meet four to six weeks prior to meetings of the Board and report thereto.

In order to deliver the strategy, the leadership team, which comprises the Chief Executive and six Directors, prepares a Business Plan and budget for review by the Trustees ahead of each financial year. Once agreed, this document, which includes a range of key performance indicators, is used to measure and assess progress at the quarterly meetings of the Board.

Statement of Fundraising

The charity is registered with the Fundraising Regulator and reports compliance on an annual basis. The charity employs a professional fundraising team who maintain a high standard of ethical fundraising and whose systems and practices are kept under continual review. It does not use the services of any third-party organisation to help in its fundraising activities. No complaints were received about its fundraising activities during the financial year 2021/22. In the event of a complaint being received, these are handled by a senior member of staff or the Chief Executive.

Trustees

The members of the Board of Trustees who served as Trustees (and directors of the company) during the year are shown on page 1.

Statement of Trustees' responsibilities

The Trustees (who are also directors of ShareAction for the purposes of company law) are responsible for preparing the Trustees' report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure of the charitable company for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed,

subject to any material departures disclosed and explained in the financial statements;

prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the Trustees confirms that:

- so far as the Trustee is aware, there is no relevant audit information of which the charity's auditor is unaware; and
- the Trustee has taken all the steps that he/she ought to have taken as a Trustee in order to make himself/herself aware of any relevant audit information and to establish that the charity's auditor is aware of that information.
- This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

The Trustees are responsible for the maintenance and integrity of financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Signed for and on behalf of the Trustees

DocuSigned by:

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P. Dickinson

Approved by the Trustees on: 14 September 2022

Independent auditor's report to the members of Fairshare Educational Foundation

Opinion

We have audited the financial statements of Fairshare Educational Foundation (the 'charitable company') for the year ended 31 January 2022, which comprise the statement of financial activities, the balance sheet, the statement of cash flows, the principal accounting policies and the notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards. including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 January 2022 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual Report and Financial Statements, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Responsibilities of Trustees (continued)

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charitable company through discussions with management, and from our commercial knowledge and experience of the sector:
- the identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit;
- We focused on specific laws and regulations which we considered may have a direct material effect on the accounts or the activities of the charity. These included but were not limited to the Charities Act 2011, the Companies Act 2006 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102); and
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management, inspecting legal correspondence and reviewing trustee meeting minutes.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

making enquiries of management and those charged with governance as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and

Auditor's responsibilities for the audit of the financial statements (continued)

 considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships:
- tested journal entries to identify unusual transactions;
- tested the authorisation of expenditure as part of our substantive testing thereon;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in the accounting policies were indicative of potential bias; and
- used data analytics to identify any significant or unusual transactions and identify the rationale for them.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of trustee meetings;
- enquiring of management and those charged with governance as to actual and potential litigation and claims; and
- reviewing any available correspondence with HMRC and the Charity Commission.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the Trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Edward Finch (Senior Statutory Auditor)

Gracet in)

For and on behalf of Buzzacott LLP, Statutory Auditor

130 Wood Street

18/10/25

London

EC2V 6DL

Statement of financial activities Year to 31 January 2022

	Notes	Unrestricted funds	Restricted funds	Total 2022 £	Unrestricted funds £	Restricted funds	Total 2021 £
Income:							
Donations	1	666,239	40,000	706,239	710,766	_	710,766
Other trading activities	2	357,935	_	357,935	272,007	_	272,007
Investment income	3	299	_	299	174	_	174
Charitable activities	4	_	2,520,223	2,520,223	_	2,075,296	2,075,296
Other income		21,505	_	21,505	66,619	_	66,619
Total income		1,045,978	2,560,223	3,606,201	1,049,566	2,075,296	3,124,862
Expenditure:							
Cost of raising funds	5	103,242	_	103,242	88,479	_	88,479
Expenditure on charitable							
activities	5	869,901	2,520,223	3,390,124	676,366	2,075,296	2,751,661
Total expenditure		973,143	2,520,223	3,493,366	764,845	2,075,296	2,840,140
Net income (expenditure) before gains/losses on investments		72,835	40,000	112,835	284,721	_	284,721
Net gains (losses) on listed investments		(369)	_	(369)	41	_	41
Net income for the year and net movement in funds	İ	72,466	40,000	112,466	284,762		284,762
Reconciliation of funds:							
Total funds brought forward							
at 1 February 2021		1,058,964	_	1,058,964	774,201	_	774,201
Total funds carried forward							
at 31 January 2022		1,131,430	40,000	1,171,430	1,058,964		1,058,964

All of the operations undertaken by the charity during the current and preceding year are continuing operations.

Balance sheet Year to 31 January 2022

Notes	2022 £	2022 £	2021 £	2021 £
_				
8				3,572
		7,302		3,572
9	240,636		323,992	
	2,033,372		2,149,095	
	2,274,008		2,473,087	
10	(1,109,880)		(1,417,695)	
		1,164,128		1,055,392
		1,171,430		1,058,964
		40.000		
11		40,000		_
		1,131,430		1,058,964
		1,171,430		1,058,964
		Notes £ 8 9	Notes £ £ 8 7,302 7,302 7,302 9 240,636 2,033,372 2,274,008 10 (1,109,880) 1,164,128 1,171,430 11 40,000 1,131,430	Notes £ £ £ 8 7,302 9 240,636 323,992 2,033,372 2,149,095 2,274,008 2,473,087 10 (1,109,880) (1,417,695) 1,164,128 1,171,430 11 40,000 1,131,430

The financial statements were approved by the Board of Directors on 14.09.2022 and signed on their behalf by:

DocuSigned by:

Print name: Paul Dickinson

Registered Company Number: 05013662

Statement of cash flows Year to 31 January 2022

	Notes	2022 £	2021 £
Cash flows from operating activities:			
Net cash (used in) provided by operating activities	Α	(111,922)	668,678
	•	(111,922)	668,678
Cash flows from investing activities:			
Investment income		299	174
Proceeds from the disposal of investments		96	
Purchase of investments		(4,392)	(258)
Net cash generated by (used in) investing activities		(3,997)	(84)
Change in cash and cash equivalents in the year		(115,919)	668,593
Cash and cash equivalents at 1 February 2021	В	2,149,373	1,480,780
Cash and cash equivalents at 31 January 2022	В	2,033,454	2,149,373

Notes to the statement of cash flows for the year to 31 January 2022

A Reconciliation of net movement in funds to net cash provided by operating activities

	2022 £	2021 £
Net movement in funds (as per the statement of financial activities)	112,466	284,762
Adjustments for:		
(Gains) losses on investments	369	(41)
Investment income	(299)	(174)
(Increase) decrease in debtors	83,356	41,451
Increase (decrease) in creditors	(307,814)	342,679
Net cash (used in) provided by operating activities	(111,922)	668,678

B Analysis of cash and cash equivalents

	2022 £	2021 £
Cash at bank and in hand	2,033,372	2,149,095
Cash held by investment managers	82	279
Total cash and cash equivalents	2,033,454	2,149,374

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the accounts are laid out below.

Basis of accounting

The financial statements have been prepared under the historical cost convention with items initially recognised at cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

The accounts have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The charity constitutes a public benefit entity as defined by FRS 102.

The accounts are presented in sterling and are rounded to the nearest pound.

Critical accounting estimates and areas of judgement

Preparation of the accounts requires the trustees and management to make significant judgements and estimates.

The items in the accounts where these judgements and estimates have been made include:

the deferral of grant income received to future periods.

Assessment of going concern

The trustees have assessed whether the use of the going concern assumption is appropriate in preparing these accounts. The trustees have made this assessment with respect to a period of one year from the date of approval of these accounts.

The trustees are aware that there is uncertainty around the income of the charity but are comfortable that they have the necessary visibility in order to manage this uncertainty. In the assessment of the charity's ability to continue as a going concern, the trustees have considered the current prudent financial forecasts, the security of existing grant income, the history of ShareAction's success in raising new income and the ability of the organisation to manage its costs in line with the available income. Further, to ensure the organisation is in the best possible position to manage the principal financial risks around liquidity and solvency, a financial risk management framework is followed, with reviews of financial risk metrics at each FARC committee meeting.

The trustees of the charity assessed the events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern and have concluded that the necessary measures (most importantly, monitoring of cash, reserves and forecasts and timely cost management) are in place to mitigate these concerns. The trustees are of the

opinion that the charity will have sufficient resources to meet its liabilities as they fall due. The Audit and Risk Committee ensures that these issues are given the necessary scrutiny.

As a result of the trustees' assessment, the financial statements have been prepared on a going concern basis. In making this decision, the trustees have taken into consideration the risks and uncertainties arising from the Coronavirus pandemic.

Income recognition

Income including grants received is recognised in the period in which the charity becomes legally entitled to the income, it is probable the income will be received, and that income can be measured with reasonable accuracy. Income is deferred if the donor specifies conditions that the income is to be expended in a future period or where grants are awarded on an annual basis and the grant year is not coterminous with the charity's financial year.

Income from membership subscriptions is accounted for when receivable. Fees relating to the subsequent period are carried forward as deferred income. Subscriptions are nonrefundable.

Expenditure recognition and the allocation of support and governance costs

Expenditure is recognised on an accruals basis in the period in which it is incurred. It includes related VAT, which cannot be fully recovered and is reported as part of the expenditure to which it relates:

- Costs of raising funds comprise the costs associated with attracting voluntary income together with an apportionment of overhead and support costs.
- Charitable activities expenditure comprises those costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and an apportionment of those costs of an indirect nature necessary to support them.

Expenditure incurred on activities falling directly within one cost category is attributed to that category. Expenditure which cannot be directly attributed, including governance costs, is apportioned on a reasonable, justifiable and consistent basis to the cost categories involved, e.g. apportioning management costs by staff time.

Governance costs comprise the costs involving the public accountability of the charity (including audit costs) and costs in respect to its compliance with regulation and good practice.

Tangible fixed assets

Additions to computer equipment, furniture, fixtures and fittings for items individually costing over £1,000 are capitalised where the useful economic life is expected to exceed 12 months. Tangible fixed assets are depreciated over their useful lives.

Depreciation is provided at the following rate:

Computer equipment – 25% per annum (on cost)

Pensions

The charity contributes to pension arrangements on behalf of its employees. Contributions payable for the year are charged to the income and expenditure account.

Fixed asset investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. Realised and unrealised gains (or losses) are credited (or debited) to the statement of financial activities in the year in which they arise.

Debtors

Debtors are recognised at the settlement amount, less any provision for non-recoverability. Prepayments are valued at the amount prepaid.

Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition.

Creditors and provisions

Creditors and provisions are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Creditors and provisions are recognised at the amount the charity anticipates it will pay to settle the debt.

Fund accounting

General funds are unrestricted funds and represent the net surplus made by the charity during its operations. They are available to be used for the objects of the charity at the discretion of the Trustees.

Restricted funds can be used only for a particular purpose within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for a particular restricted purpose.

Operating leases

Operating lease rentals are charged to the income and expenditure account as incurred.

Taxation

Provision for corporation tax is not necessary, as the company is a registered charity and undertakes only charitable activities. No deferred tax provision is required.

Tax recovered from voluntary income received under Gift Aid is recognised when the related income is receivable and is allocated to the income category to which the income relates.

Foreign currency

Transactions in foreign currencies are translated into sterling at the exchange rate in operation on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the closing rates at the year-end date. All revaluation differences and foreign exchange differences are taken to the statement of financial activities.

1 Donations

	Unrestricted funds	Restricted funds	Total 2022
	£	£	£
Grants and donations received			
Grants			
. Esmée Fairbairn Foundation	100,000	_	100,000
. Friends Provident Foundation	100,000	_	100,000
. Generation Foundation	50,000	_	50,000
. Lankelly Chase Foundation	50,000	_	50,000
. Paul Hamlyn Foundation	50,000	_	50,000
. Oak Foundation	43,312	_	43,312
. The Joseph Rowntree Charitable Trust	32,400	_	32,400
. The Tudor Trust	25,000	_	25,000
. Treebeard Trust	25,000	_	25,000
. The John Ellerman Foundation	18,333	_	18,333
. Wallace Global Fund	2,000		2,000
	496,045	_	496,045
Donations			
. Network for Social Change	_	40,000	40,000
. Prism – The Gift Fund	25,000	_	25,000
. Donations from individuals	145,194		145,194
Total 2022	666,239	40,000	706,239
	Unrestricted	Restricted	Total
	funds	funds	2021
	£	£	£
Grants and donations received			
Grants			
Granto			
. The Joseph Rowntree Charitable Trust	40,000	_	40,000
	40,000 185,000	_ _	40,000 185,000
. The Joseph Rowntree Charitable Trust	•	_ _ _	
. The Joseph Rowntree Charitable Trust . Esmée Fairbairn Foundation	185,000	_ _ _ _	185,000
. The Joseph Rowntree Charitable Trust . Esmée Fairbairn Foundation . Generation Foundation	185,000 75,000	_ _ _ _	185,000 75,000
 . The Joseph Rowntree Charitable Trust . Esmée Fairbairn Foundation . Generation Foundation . The Tudor Trust 	185,000 75,000 17,500	- - - -	185,000 75,000 17,500
 The Joseph Rowntree Charitable Trust Esmée Fairbairn Foundation Generation Foundation The Tudor Trust Friends Provident Foundation 	185,000 75,000 17,500 45,000	- - - - -	185,000 75,000 17,500 45,000
 The Joseph Rowntree Charitable Trust Esmée Fairbairn Foundation Generation Foundation The Tudor Trust Friends Provident Foundation The John Ellerman Foundation 	185,000 75,000 17,500 45,000 29,167	- - - - - -	185,000 75,000 17,500 45,000 29,167
 The Joseph Rowntree Charitable Trust Esmée Fairbairn Foundation Generation Foundation The Tudor Trust Friends Provident Foundation The John Ellerman Foundation Oak Foundation 	185,000 75,000 17,500 45,000 29,167 14,438	- - - - - -	185,000 75,000 17,500 45,000 29,167 14,438
. The Joseph Rowntree Charitable Trust . Esmée Fairbairn Foundation . Generation Foundation . The Tudor Trust . Friends Provident Foundation . The John Ellerman Foundation . Oak Foundation . Treebeard Trust	185,000 75,000 17,500 45,000 29,167 14,438 25,000	- - - - - - -	185,000 75,000 17,500 45,000 29,167 14,438 25,000
. The Joseph Rowntree Charitable Trust . Esmée Fairbairn Foundation . Generation Foundation . The Tudor Trust . Friends Provident Foundation . The John Ellerman Foundation . Oak Foundation . Treebeard Trust . Paul Hamlyn Foundation	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000	- - - - - - - -	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000
. The Joseph Rowntree Charitable Trust . Esmée Fairbairn Foundation . Generation Foundation . The Tudor Trust . Friends Provident Foundation . The John Ellerman Foundation . Oak Foundation . Treebeard Trust . Paul Hamlyn Foundation . Lankelly Chase Foundation	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000	- - - - - - - -	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000
. The Joseph Rowntree Charitable Trust . Esmée Fairbairn Foundation . Generation Foundation . The Tudor Trust . Friends Provident Foundation . The John Ellerman Foundation . Oak Foundation . Treebeard Trust . Paul Hamlyn Foundation . Lankelly Chase Foundation . James T Howat Charitable Trust	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000 1,000	- - - - - - - - -	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000 1,000
. The Joseph Rowntree Charitable Trust . Esmée Fairbairn Foundation . Generation Foundation . The Tudor Trust . Friends Provident Foundation . The John Ellerman Foundation . Oak Foundation . Treebeard Trust . Paul Hamlyn Foundation . Lankelly Chase Foundation . James T Howat Charitable Trust	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000 1,000 50,496	- - - - - - - - -	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000 1,000 50,496
. The Joseph Rowntree Charitable Trust . Esmée Fairbairn Foundation . Generation Foundation . The Tudor Trust . Friends Provident Foundation . The John Ellerman Foundation . Oak Foundation . Treebeard Trust . Paul Hamlyn Foundation . Lankelly Chase Foundation . James T Howat Charitable Trust . Wallace Global Fund	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000 1,000 50,496	- - - - - - - - -	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000 1,000 50,496
. The Joseph Rowntree Charitable Trust . Esmée Fairbairn Foundation . Generation Foundation . The Tudor Trust . Friends Provident Foundation . The John Ellerman Foundation . Oak Foundation . Treebeard Trust . Paul Hamlyn Foundation . Lankelly Chase Foundation . James T Howat Charitable Trust . Wallace Global Fund	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000 1,000 50,496 582,601	- - - - - - - - - -	185,000 75,000 17,500 45,000 29,167 14,438 25,000 50,000 1,000 50,496

2 Other trading activities

	Unrest	ricted
	Total 2022	Total 2021 £
	£	
Full members	18,000	17,750
CRIN membership fees	97,733	92,350
RINU membership fees	47,983	44,092
WDI signatories fee income	194,219	117,815
Total	357,935	272,007

Investment income

	Unrestri	cted
	Total	Total 2021
	2022	
	£	£
Bank interest receivable	181	85
Dividends receivable	118	89
Total	299	174

4 Income from charitable activities

mosmo nom ona nasio donvido	Resti	ricted
	Total	Total
	2022	2021
	£	£
Sunrise Project	639,525	199,480
IKEA / New Venture Fund	453,510	316,780
Guy's and St. Thomas' Charity	416,188	357,732
Finance Dialogue / European Climate Foundation	392,665	386,912
KR Foundation	160,113	148,217
The Health Foundation	134,394	_
We Mean Business/ New Venture Fund	77,008	114,913
Department for International Development	55,345	313,534
Trust for London	40,000	33,333
Barrow Cadbury Trust	38,800	35,200
Friends Provident Foundation	28,337	51,663
Synchronicity Earth	25,000	5,000
Marmot Charitable Trust	20,000	20,000
Network for Social Change	11,667	_
Esmée Fairbairn Foundation	10,920	_
Alex Ferry Foundation	5,000	_
Franciscan Missionaries of the Divine Motherhood	5,000	5,000
Joseph Rowntree Foundation	3,750	3,750
Handmaids of the Sacred Heart of Jesus	2,000	2,000
Lankelly Chase	1,000	27,220
The Climate Change Collaboration (Ashden Trust; JJ Charitable Trust; Mark Leonard Trust; Tedworth Charitable Trust)	_	23,833
Arcus Foundation	_	6,627
Bianca and James Pitt		6,000
Jesuits in Britain	_	5,000
Polden Puckham Charitable Foundation	_	5,000
JMG Foundation		4,100
Transforma		4,000
Total 2022	2,520,223	2,075,296

5 Expenditure

		Campaigning	
	Raising	and	Total
	funds	education	2022
	£	£	£
Direct costs			
Staff costs (note 6)	_	1,843,991	1,843,991
Research & communication	_	500,235	500,235
		2,344,226	2,344,226
Support costs			
Staff costs (note 6)	72,658	734,656	807,314
Other staff expenses	8,535	86,299	94,834
Legal & professional	4,924	49,790	54,714
Depreciation	_	_	
Operating lease rentals (note 14)	4,899	49,534	54,433
General office costs	1,523	15,395	16,918
Website & ICT expenses	8,619	87,152	95,771
Travel and subsistence	1,882	19,028	20,910
Bank charges	423	4,279	4,702
Auditors' remuneration	.20	1,210	.,. 02
Audit fee (including VAT) – current year	1,089	11,011	12,100
Write offs	(1,311)	(13,255)	(14,566)
Other expenses	(1,511)	(13,233)	(14,300)
·	— 181	 1,829	2.010
Foreign exchange losses	-	1,045,718	2,010
	103,422	1,045,716	1,149,140
Total	103,422	3,389,944	3,493,366
Total	Raising funds	3,389,944 Campaigning and education	3,493,366 Total 2021
Total	Raising	Campaigning and	Total
Total Direct costs	Raising funds	Campaigning and education	Total 2021
	Raising funds	Campaigning and education	Total 2021
Direct costs	Raising funds	Campaigning and education £	Total 2021 £
Direct costs Staff costs (note 6)	Raising funds	Campaigning and education £	Total 2021 £ 1,594,853
Direct costs Staff costs (note 6) Research & communication	Raising funds	Campaigning and education £ 1,594,853 262,187	Total 2021 £ 1,594,853 262,187
Direct costs Staff costs (note 6)	Raising funds £ — — —	Campaigning and education £ 1,594,853 262,187	Total 2021 £ 1,594,853 262,187
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6)	Raising funds	Campaigning and education £ 1,594,853 262,187 1,857,040	Total 2021 £ 1,594,853 262,187 1,857,040 709,988
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses	Raising funds £ ————————————————————————————————————	Campaigning and education £ 1,594,853 262,187 1,857,040 646,089 73,979	Total 2021 £ 1,594,853 262,187 1,857,040 709,988 81,295
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses Legal & professional	Raising funds £ ————————————————————————————————————	Campaigning and education £ 1,594,853 262,187 1,857,040	Total 2021 £ 1,594,853 262,187 1,857,040 709,988
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses Legal & professional Depreciation	Raising funds £ — —————————————————————————————————	Campaigning and education £ 1,594,853 262,187 1,857,040 646,089 73,979 9,259 —	Total 2021 £ 1,594,853 262,187 1,857,040 709,988 81,295 10,175
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses Legal & professional Depreciation Operating lease rentals (note 14)	Raising funds £ — — — 63,899 7,317 916 — 5,820	Campaigning and education £ 1,594,853 262,187 1,857,040 646,089 73,979 9,259 — 58,846	Total 2021 £ 1,594,853 262,187 1,857,040 709,988 81,295 10,175 — 64,666
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses Legal & professional Depreciation Operating lease rentals (note 14) General office costs	Raising funds £ — — — 63,899 7,317 916 — 5,820 3,481	Campaigning and education £ 1,594,853 262,187 1,857,040 646,089 73,979 9,259 — 58,846 35,194	Total 2021 £ 1,594,853 262,187 1,857,040 709,988 81,295 10,175 — 64,666 38,674
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses Legal & professional Depreciation Operating lease rentals (note 14) General office costs Website & ICT expenses	Raising funds £ — — — 63,899 7,317 916 — 5,820 3,481 5,296	Campaigning and education £ 1,594,853 262,187 1,857,040 646,089 73,979 9,259 — 58,846 35,194 53,549	Total 2021 £ 1,594,853 262,187 1,857,040 709,988 81,295 10,175 — 64,666 38,674 58,845
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses Legal & professional Depreciation Operating lease rentals (note 14) General office costs Website & ICT expenses Travel and subsistence	Raising funds £ — — — 63,899 7,317 916 — 5,820 3,481 5,296 167	Campaigning and education £ 1,594,853 262,187 1,857,040 646,089 73,979 9,259 — 58,846 35,194 53,549 1,686	Total 2021 £ 1,594,853 262,187 1,857,040 709,988 81,295 10,175 — 64,666 38,674 58,845 1,852
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses Legal & professional Depreciation Operating lease rentals (note 14) General office costs Website & ICT expenses Travel and subsistence Bank charges	Raising funds £ — — — 63,899 7,317 916 — 5,820 3,481 5,296	Campaigning and education £ 1,594,853 262,187 1,857,040 646,089 73,979 9,259 — 58,846 35,194 53,549	Total 2021 £ 1,594,853 262,187 1,857,040 709,988 81,295 10,175 — 64,666 38,674 58,845
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses Legal & professional Depreciation Operating lease rentals (note 14) General office costs Website & ICT expenses Travel and subsistence Bank charges Auditors' remuneration	Raising funds £ — — — 63,899 7,317 916 — 5,820 3,481 5,296 167 404	Campaigning and education £ 1,594,853 262,187 1,857,040 646,089 73,979 9,259 — 58,846 35,194 53,549 1,686 4,082	Total 2021 £ 1,594,853 262,187 1,857,040 709,988 81,295 10,175 — 64,666 38,674 58,845 1,852 4,485
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses Legal & professional Depreciation Operating lease rentals (note 14) General office costs Website & ICT expenses Travel and subsistence Bank charges Auditors' remuneration . Audit fee (including VAT) – current year	Raising funds £ — — — 63,899 7,317 916 — 5,820 3,481 5,296 167	Campaigning and education £ 1,594,853 262,187 1,857,040 646,089 73,979 9,259 — 58,846 35,194 53,549 1,686 4,082 7,819	Total 2021 £ 1,594,853 262,187 1,857,040 709,988 81,295 10,175 — 64,666 38,674 58,845 1,852 4,485
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses Legal & professional Depreciation Operating lease rentals (note 14) General office costs Website & ICT expenses Travel and subsistence Bank charges Auditors' remuneration	Raising funds £ — — — 63,899 7,317 916 — 5,820 3,481 5,296 167 404 1,181 —	Campaigning and education £ 1,594,853 262,187 1,857,040 646,089 73,979 9,259 — 58,846 35,194 53,549 1,686 4,082 7,819 4,120	Total 2021 £ 1,594,853 262,187 1,857,040 709,988 81,295 10,175 — 64,666 38,674 58,845 1,852 4,485 9,000 4,120
Direct costs Staff costs (note 6) Research & communication Support costs Staff costs (note 6) Other staff expenses Legal & professional Depreciation Operating lease rentals (note 14) General office costs Website & ICT expenses Travel and subsistence Bank charges Auditors' remuneration . Audit fee (including VAT) – current year	Raising funds £ — — — 63,899 7,317 916 — 5,820 3,481 5,296 167 404	Campaigning and education £ 1,594,853 262,187 1,857,040 646,089 73,979 9,259 — 58,846 35,194 53,549 1,686 4,082 7,819	Total 2021 £ 1,594,853 262,187 1,857,040 709,988 81,295 10,175 — 64,666 38,674 58,845 1,852 4,485

Particulars of employees

The average number of employees analysed by function was:

	2022	2021
	No.	No.
Campaigning and education	44	37
Management and administration	8	8
Fundraising and communications	4	4
	56	49
	2022	2021
	£	£
Wages and salaries	2,257,064	1,967,086
Social Security costs	224,249	183,160
Pension costs	169,993	154,595
	2,651,306	2,304,841

The number of employees earning over £60,000 in the period excluding pension contributions was:

	2022 No.	2021 No.
£60,001 - £70,000	1	3
£70,001 - £80,000	2	_
£80,001 - £90,000	_	1
£90,001 - £100,000	1	_

No trustees received any remuneration for their services during the year (2021 – none). Two trustees during the year received reimbursement for expenses totalling £134 (2021 - none).

The key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day to day basis comprise the trustees and those members of staff who attend board meetings. The total cost of employment of the key management personnel for the year was £618,199 (2021 - £532,103).

7 Taxation

The company has been set up as a non-profit making charitable foundation and in December 2006 was registered as a charity and, therefore, is not liable to corporation tax on income or gains derived from its charitable activities, as they fall within the various exemptions available to registered charities.

Fixed asset investments

	2022	2021
	£	£
Listed investments		
Market value at 1 February	3,293	2,994
Additions at cost	4,391	259
Disposals at market value	(96)	_
Net unrealised losses / gains	(368)	41
Market value at 31 January	7,220	3,293
Cash held by investment managers for re-investment	82	279
	7,302	3,572
Cost of listed investments at 31 January	9,279	4,784

All listed investments were dealt in on a recognised stock exchange.

Debtors

	2022	2021
	£	£
Trade debtors	202,157	311,103
Other debtors	10,937	7,350
Prepayments	18,892	5,539
Accrued income	8,650	_
	240,636	323,992

10 Creditors: amounts falling due within one year

	2022 £	2021 £
Trade creditors	90,420	28,582
Other taxes and social security costs	78,406	48,256
Accruals	95,305	90,877
Deferred income	821,207	1,215,436
Other creditors	24,542	34,544
	1,109,880	1,417,695

10 Creditors: amounts falling due within one year (continued)

Deferred income comprises deferred membership income (general, CRIN, RINU and WIDU) and deferred grant income:

	2022 £	2021 £
General membership income	8,083	8,083
CRIN membership income	43,148	38,981
RINU membership income	31,266	25,350
WDI membership income	75,092	62,310
Grant income	663,618	1,080,712
	821,207	1,215,436

11 Restricted funds

	Balance at 1 February 2021 £	Income and gains £	Expenditure £	Balance at 31 January 2022 £
Fransciscan Missionaries of the Divine Motherhood	_	5,000	(5,000)	_
Handmaids of the Sacred Heart of Jesus	_	2,000	(2,000)	_
Barrow Cadbury Trust	_	38,800	(38,800)	_
Department for International Development	_	55,345	(55,345)	_
European Climate Foundation (ECF)	_	392,665	(392,665)	_
Esmee Fairbairn Foundation	_	10,920	(10,920)	_
Friends Provident Foundation	_	28,337	(28,337)	_
Guy's & St Thomas' Charity	_	416,188	(416,188)	_
IKEA Foundation	_	453,510	(453,510)	_
Joseph Rowntree Reform Trust	_	3,750	(3,750)	_
KR Foundation	_	160,113	(160,113)	_
Lankelly Chase	_	1,000	(1,000)	_
Marmot Charitable Trust	_	20,000	(20,000)	_
Synchronicity Earth	_	25,000	(25,000)	_
Sunrise Project	_	639,525	(639,525)	_
Trust for London	_	40,000	(40,000)	_
We Mean Business/ New Venture Fund	_	77,008	(77,008)	_
Alex Ferry Foundation	_	5,000	(5,000)	_
The Health Foundation	_	134,394	(134,394)	_
Network for Social Change	_	51,667	(11,667)	40,000
Total restricted funds		2,560,223	(2,520,223)	40,000

11 Restricted funds (continued)

	Balance at 1 February	Income		Balance at 31 January
	2020	and gains	Expenditure	2021
	£	£	£	£
Fransciscan Missionaries of the Divine Motherhood	_	5,000	(5,000)	_
Handmaids of the Sacred Heart of Jesus	_	2,000	(2,000)	_
Jesuits in Britain	_	5,000	(5,000)	_
Arcus Foundation	_	6,627	(6,627)	_
Bianca and James Pitt	_	6,000		_
	_		(6,000)	_
Barrow Cadbury Trust	_	35,200	(35,200)	_
Transforma (origin of funding BEIS) Climate Change Collaboration (Ashden, JJ	_	4,000	(4,000)	_
& Mark Leonard)	_	23,833	(23,833)	_
Department for International Development	_	313,534	(313,534)	_
European Climate Foundation (ECF)	_	344,694	(344,694)	_
Esmee Fairbairn Foundation	_	10,000	(10,000)	_
Finance Dialogue (via ECF)	_	32,218	(32,218)	_
Friends Provident Foundation	_	51,663	(51,663)	_
Guy's & St Thomas' Charity	_	357,732	(357,732)	_
IKEA Foundation	_	316,780	(316,780)	_
JMG Foundation	_	4,100	(4,100)	_
Joseph Rowntree Reform Trust	_	3,750	(3,750)	_
KR Foundation	_	148,219	(148,219)	_
Lankelly Chase	_	27,220	(27,220)	_
Marmot Trust	_	20,000	(20,000)	_
Polden Puckham Charitable Foundation	_	5,000	(5,000)	_
Synchronicity Earth	_	5,000	(5,000)	_
Sunrise Project	_	199,480	(199,480)	_
Trust for London	_	33,333	(33,333)	_
We Mean Business/ New Venture Fund	_	114,913	(114,913)	_
Total restricted funds		2,075,296	(2,075,296)	

12 Analysis of net assets between funds

Total funds are represented by:

Year to 31 January 2022	Unrestricted funds £	Restricted funds	Total funds £
Investments	7,302		7,302
Current assets	2,234,008	40,000	2,274,008
Creditors	(1,109,880)	_	(1,109,880)
	1,131,430	40,000	1,171,430

12 Analysis of net assets between funds (continued)

Year to 31 January 2021	Unrestricted funds £	Restricted funds £	Total funds £
Investments	3,572	_	3,572
Current assets	2,473,087	_	2,473,087
Creditors	(1,417,695)	_	(1,417,695)
	1,058,964	_	1,058,964

13 Pensions

The charity contributes to pension arrangements on behalf of its employees. Within each employee's contract of employment there is a clause whereby the charity will, if requested, contribute to the individual personal pension arrangements of the employee at the rate of 8% of gross salary. The pension cost for the year amounted to the figure shown in note 6.

14 Legal status of the company

The charity is a company limited by guarantee with no share capital and a registered charity. In the event of the company being wound up, the liability of each member is limited to £1. At the year-end there were ten full members and one associate member.

15 Related party transactions

The aggregate amount of unrestricted donations received from related parties was £100,000 (2021: £45,000). This comprises a donation of £100,000 (2021: £45,000 from Friends Provident Foundation). Friends Provident Foundation also gave a restricted donation of £28,337 (2021: £51,663) and paid £4,500 (2021: £4,500) for CRIN membership in the year. One of the charity's trustees, Paul Dickinson, is also a trustee of Friends Provident Foundation.

£2,000 (2021: £2,000) was received from Amnesty International UK Charitable Trust for ShareAction membership. One of the charity's trustees, Lisa (Rebecca) Warren, was also a trustee of Amnesty International UK Charitable Trust during the year.