



WHY

We aspire to manage water as a strategic and shared resource across all our operations

- Although our core production process is dry and does not require industrial water, we operate in water-stressed regions and recognize our responsibility to minimize impact.
- We acknowledge water as a shared resource linked to communities, ecosystems, and long-term business continuity.
- We are committed to responsible water stewardship by understanding, monitoring and mitigating water-related risks across all sites.



HOW

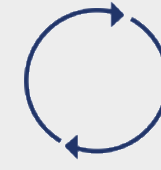
We manage water through a risk-based, locally contextualized, and continuously improving framework

To manage water appropriately, we commit to:

- Apply proportionally and local contextualization, adapting controls to each site's risk profile.
- Ensure full compliance with all applicable water extraction, discharge, and treatment regulations.
- Maintain transparency and verifiability of water use, risks, and mitigation actions.
- Use Pressure-State-Response (PSR) framework to identify risks, assess performance, and drive improvements.

We implement controls across all sites:

- Monthly water monitoring where applicable.
- Annual risk assessments.
- Periodic Water Management Plans (3-year-cycle)
- Spill prevention, chemical control, and good housekeeping practices (dust and runoff control).



WHAT

We ensure a responsible and controlled interaction with water across all operations

- No industrial water consumption in fiber production processes.
- No industrial wastewater generation across operations.
- Controlled water use, limited to sanitary, cleaning, and auxiliary services.
- No discharge of untreated or contaminated water to environment.
- Site-specific water management based on source, risks, and discharge pathways.

Where applicable, we also:

- Reuse treated water under controlled and verified conditions (e.g. Bangladesh)
- Monitor groundwater dependency and water risks.
- Implement stormwater control and pollution prevention measures.
- Evaluate future improvements such as rainwater harvesting.

Madrid, June 19th, 2026. This policy will be renewed on an annual basis.



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